



London Borough of Enfield

Report Title	Draft Joint Local Health and Wellbeing Strategy
Report to	Health and Adult Social Care Scrutiny Panel
Date of Meeting	28 November 2023
Cabinet Member	Cllr Alev Cazimoglu, Cabinet Member for Health and Social Care
Executive Director / Director	Dudu Sher-Arami, Director of Public Health
Report Author	Victoria Adnan, Policy and Performance Manager, Corporate Strategy Service
Ward(s) affected	All
Classification	Part 1 Public
Reason for exemption	N/A

Purpose of Report

1. To seek feedback from the Health and Adult Social Care Scrutiny Panel on the draft Joint Local Health and Wellbeing Strategy 2024-30.

Main Considerations for the Panel

2. The draft Joint Local Health and Wellbeing Strategy sets out: our vision, **to empower every Enfield resident to live healthier for longer**; and our long-term ambition, for every resident to **Start Well, Live Well** and **Age Well**. The strategy brings together a series of important priorities based on each stage of our lives:
3. **Start Well: Thriving children and young people**
 - **Priority 1:** Support children to thrive in the early years and to be ready for their school or education setting
 - **Priority 2:** Improve nutrition, oral health and physical activity among children and young people

- **Priority 3:** Support children and young people to maintain good emotional wellbeing and mental health
 - **Priority 4:** Deliver early interventions and empower young people and families to seek out preventative healthcare
4. **Live Well: Strong, healthy and safe communities**
- **Priority 1:** Empower residents to grow their '*Health Literacy*' to make healthy choices
 - **Priority 2:** Support residents to manage their long-term conditions
 - **Priority 3:** Build a healthy environment that protects and promotes good health and an active lifestyle
 - **Priority 4:** Create connected communities that support good mental health, emotional wellbeing and resilience
5. **Age Well: Healthier, more independent and longer lives**
- **Priority 1:** Assist every Enfield resident to have the social network they need to support their wellbeing
 - **Priority 2:** Help every Enfield resident prevent the risks of age-related ill-health
 - **Priority 3:** Enable every Enfield resident to live a resilient and independent life into older age
 - **Priority 4:** Ensure every Enfield resident receives world class care at the end of life that makes the last stages of life as valued as every other
6. The draft strategy has been presented to the Health and Wellbeing Board for their feedback on Monday 2nd October 2023 and People DMT on 25th October 2023. The draft has been refined and further developed based on their comments ahead of wider engagement and the consultation phase.
7. The final strategy is subject to approval by the Health and Wellbeing Board ahead of Enfield's Cabinet in April 2024 and Full Council in summer 2024.

Background

8. The Health and Wellbeing Board is developing their new Joint Local Health and Wellbeing Strategy for Enfield. This strategy will replace the current [Joint Health and Wellbeing Strategy 2020 – 23](#), which expires at the end of this year.
9. The existing strategy sets out the multi-agency approach to improving the health and wellbeing of the local community and for reducing health inequalities. It includes four priority areas:
- **Priority 1:** Having a healthy diet
 - **Priority 2:** Being active

- **Priority 3:** Being smoke free
- **Priority 4:** Being socially connected

10. Since the publication of Enfield's current Joint Health and Wellbeing Strategy 2020-23, there have been significant changes to how public health and healthcare organisations work together.
11. In 2021, the Government abolished Public Health England and established two new agencies, the [UK Health Security Agency \(UKHSA\)](#) and the [Office for Health Improvement and Disparities \(OHID\)](#). Locally and regionally, there have been new organisations established to co-ordinate and plan sustainable health and social care provision to improve population health outcomes, together these form elements of the new [Integrated Care Systems](#).
12. Following the introduction of the [Health and Care Bill \(2022\)](#) the local authorities, NHS institutions and voluntary sector organisations of the five boroughs in North Central London (NCL) partnered to form an Integrated Care System (ICS). The NCL ICS is responsible for planning health and care services across North Central London and aims to: tackle inequalities; enhance productivity and value for money; and help the NHS support broader social and economic development.
13. The ICS is led in partnership by two committees. The Integrated Care Partnership (known as the NCL Health and Care Partnership) comprises the five NCL local authorities and the executive team of the NCL Integrated Care Board (ICB); the ICP is responsible for setting the strategic direction and aspiration for health and care across North Central London. The Integrated Care Partnership (ICP) develops local plans through Borough Partnerships – for Enfield this is an alliance of local organisations that include Enfield Council, North Middlesex University Hospital, local mental health services, social care services, community care, voluntary sector and primary care networks (these are groups of primary care practices). The committee works together to collaborate and co-ordinate care in the borough by responding to local borough needs.
14. The ICB (which replaced the NCL Clinical Commissioning Group) is the local NHS organisation responsible for commissioning and spending on healthcare in the borough and is responsible for developing NHS services that align with the priorities set by the ICP.
15. In April 2023, the [North Central London Population Health and Integrated Care Strategy](#) was published, and sets the ICS' strategic vision for health and care integration, and actions to improve population health and to tackle inequalities across North Central London.

Enfield's approach for developing a new Joint Local Health and Wellbeing Strategy

16. Enfield's approach for developing the new strategy, was agreed by the Health and Wellbeing Board on 18 July 2023. The agreed approach encompasses four key elements:

- The strategy should be evidence informed, considering local evidence of need, best practice and existing research.
- Feature a clear and relatable structure – the board agreed on a life course model based on a population health approach.
- Set overarching long-term ambitions (over six years) to focus sustained improvements over time.
- Include medium-term priorities, which guide biennial action plans designed to be responsive to evolving local, regional, and national developments.

17. Benchmarking has also been carried out to ensure a clear read across the new NCL Population Health and Integrated Care Strategy.

Consultation

18. The [statutory guidance](#) on Joint Local Health and Wellbeing Strategies states that Health and Wellbeing Boards must involve the local Healthwatch organisation and the local community in the strategy development process. The guidance further recommends that consideration should be given to identifying inclusive opportunities to involve people from across the community and should aim to allow active participation throughout the process.

19. A plan for consultation has been presented and agreed with People DMT and the Cabinet Member for Health and Social Care. The consultation will run for 10 weeks, launching week commencing 20 November 2023.

Discussion at existing board/group meetings ahead of consultation

20. Ahead of the formal consultation, the Joint Local Health and Wellbeing Strategy Development Working Group has engaged with a range of boards and groups on the draft priorities. The working group has also sought to gain insight into the barriers to being healthy in Enfield. The following groups have taken part in early engagement to help inform the development of the draft ahead of the wider consultation:

- Enfield Borough Partnership Board
- Public Health Team Meeting
- Corporate Strategy Service Team Meeting
- Members of the Voluntary and Community Sector through the VCS Awards
- Voluntary and Community Stakeholder Reference Group
- Early Years Partnership Board
- Big Health Day
- Over 50s Forum (25 October 2023)
- Enfield Black Community Health Forum (25 October 2023)
- Enfield Racial Equality Council (26 October 2023)

Who will be consulted next?

21. Representatives of partner organisations including the voluntary and statutory sectors.
22. Residents including adults and young people. The consultation will seek to gain a range of views from across the borough, including hearing from groups currently experiencing health inequalities.

Questionnaire

23. The questionnaire will look to capture the views of residents and people who study or work in Enfield, including health, education and social care practitioners, local business owners, and representatives of organisations from the statutory and voluntary sectors.
24. The questionnaire will be hosted on the 'Have your say' section of the Council website and has been generated using the Council's licensed consultation software SNAP.
25. A standard and easy read version is available, and we will seek to further promote the consultation through Council and partner networks.
26. In addition to the questionnaire, we are seeking the views of practitioners, adult residents and young people on "*the barriers to being healthy in Enfield*". To capture responses the Council is building a series of word clouds. The word clouds will help to illustrate different health experiences locally.

Relevance to Council Plan

27. The Joint Local Health and Wellbeing Strategy has been developed using a population health approach, which aims to improve the health and wellbeing of our entire population, while reducing health inequalities. As an approach it recognises that there are lots of factors (or determinants) that effect our health and wellbeing. This includes the wider determinants of health such as income, education and housing.
28. This strategy therefore embeds all the priorities of the [Council Plan](#) and further directly contributes to the delivery of **strong, healthy and safe communities**, and **thriving children and young people**.

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Appendices

Appendix 1: Draft Joint Local Health and Wellbeing Strategy 2024-30

