



London Borough of Enfield

Report Title	Scrutiny Work Programmes 2024/25
Report to	Overview & Scrutiny Committee
Date of Meeting	9th September 2024
Executive Director / Director	Terry Osborne Director of Law & Governance
Report Author	Claire.Johnson@enfield.gov.uk
Ward(s) affected	
Key Decision Number	'Non Key'.
Classification	Part 1 Public
Reason for exemption	N/A

Purpose of Report

1. This report and Appendices set out the draft work programmes for Overview and Scrutiny Committee (OSC) and four standing Scrutiny panels for 2024/25.

Recommendations

- i. Overview & Scrutiny Committee is asked to agree the Scrutiny work programmes for 2024/25, for referral to Council on the 18th September for formal approval.

Background and Options

2. The Overview and Scrutiny Committee and Scrutiny Panels set out their own work programmes for the year, taking into consideration wider consultation with Cabinet, and the Executive Management Team (EMT).
3. The four scrutiny Panels are:

- (i) Culture and Environment
 - (ii) Healthy and Safe Communities
 - (iii) Thriving Children and Young People
 - (iv) Housing and Regeneration
4. Membership of the Overview and Scrutiny Committee and the Scrutiny Panels were approved by Council on the 15th May 2024.

Work Planning 2024/25

5. Last year the work planning meetings were held in private to develop a facilitative workshop approach to the work setting, this worked well, members held useful discussions about the topics chosen, and were able to identify clear objectives for choosing each item. The same approach was adopted this year to populate the work programmes.
6. Members were given a topic selection criterion, a copy of the Work Programme for 2023/24 (as a reminder of previous work undertaken) and a list of potential items for the coming year. The Cabinet member and Executive Director attended to present their priorities. The members held informal discussions and agreed on a number of topics for their Panels to scrutinise. Members were keen to have items that they looked at in-depth and felt that for some topics it would be helpful to invite users of the service, partners etc, they felt that this would improve outcomes from Scrutiny.
7. Members requested that detailed reports are provided for all work programme items and PowerPoint presentations avoided where possible as they felt these did not give them enough detail about an item. The Scrutiny report template should therefore be used when providing information to the Panels. This specifically asks for the following Key lines of enquiry: key issues; challenges; successes; comparative data; and costs of the service.
8. Co-ordinating the Panels work programmes and ensuring there is no duplication across the panels is part of the function of OSC. There are no areas of duplication this year.
9. The Executive Management Team (EMT) and Cabinet members have been sent the work programmes for comment.

Relevance to Council Plans and Strategies

10. The Scrutiny Panels are focussed and aligned to areas where they can add most value to the delivery of the Council's plan.

Financial Implications

11. Any cost implications of recommendations made from scrutiny must be contained within budgeted resources.

Legal Implications

12. The Council has statutory duties within an existing legal framework to make arrangements for the scrutiny of its decisions and service delivery, including the areas of crime and health, which are covered within these recommendations.
13. The setting of the annual scrutiny work programme is a matter for the Council, following consultation with EMT, members and key stakeholders. These requirements are set out in the Council's Constitution.

Equalities Implications

14. Equalities impact assessments relating to recommendations that scrutiny may make will be assessed through the scrutiny process.

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Appendices

Scrutiny Work Programmes 2024/25 Appendix A.

OSC SCRUTINY PANEL DRAFT WORK PROGRAMME 2024/25

Date of meeting	Topic	Lead Officer/ Report Author	Lead Members	Executive Director/ Director	Scope
5 TH June 2024	Work Planning	Claire Johnson	Cllr Nicki Adeleke - OSC Chair	Terry Osborne	To agree and set the OSC Work Programme 2024/25
9 TH SEPT	Scrutiny Annual Work Programmes 2024/25	Claire Johnson	Cllr Nicki Adeleke- OSC Chair	Terry Osborne	The Committee will note and agree the work programmes for the scrutiny panels for approval at Council
	ICT – to include: -Cyber Security -AI (artificial intelligence within services) -Plans to streamline software platforms	Adrian Gorst	Cllr Tim Leaver	Adrian Gorst	The committee have requested an update to include: -what's the new approach following the appointment of the new Director -what, if any, are the plans to streamline software platforms -what are the future plans over the next 12 months for the development of AI (artificial intelligence) and how will this transform services -cyber security- what measures are in place to combat any potential threat? Is IT as secure as it can be? -what investment is required to ensure security?

20TH NOV	Pre-Budget review	Fay Hammond Annette Trigg	Cllr Tim Leaver	Fay Hammond Annette Trigg	The Committee have requested an update on the current situation in terms of the council's finances
	Council Plan 2023-26	Ian Davis (Chief Exec)	Cllr Nesil Caliskan (Leader)	Ian Davis (Chief Exec)	To receive an update on the current situation.
20TH JAN (BUDGET)	Budget Consultation for members of the committee	Fay Hammond Olga Bennet	Cllr Tim Leaver	Fay Hammond Olga Bennet	Item goes to OSC as part of the formal Budget process.
10TH FEB	Council owned trading companies: Housing Gateway Ltd (HGL) Energetik	Olga Bennet, Joanne Drew and Brett Leahy	Cllr Nesil Caliskan (Leader)	Joanne Drew	The Committee have requested an update to include the following: -How much money has been invested -review Business Plan & Operating Model -KPIs Value for money re: tax payer
11TH MARCH	ICB Clinical Commissioning - update	Clare Henderson Director of Integration	Clare Henderson – NHS NCL ICB Stephen Wells – Head of Enfield Borough Partnership Programme	Dudu Sheri-Arami/Doug Wilson	Following an update to OSC on 4/3/24 the committee have requested that this item comes back to scrutiny to review outcomes, the framework and to receive an update on the governance structure

	Oflog Inspection	Ian Davis (Chief Exec)	Cllr Nesil Caliskan (Leader)	Ian Davis (Chief Exec)	To receive an update following the inspection.
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CULTURE & ENVIROMENT DRAFT WORK PROGRAMME 2024/25

Date of meeting	Topic	Lead Officer/ Report Author	Lead Members	Executive Director/ Director	Scope
29TH July	Work Planning	Claire Johnson	Cllr Hivran Dalkaya	Perry Scott	To agree and set the Culture & Environment Work Programme 2024/25
8TH OCT	Update on Climate Action Plan	Vera Vajda	Cllr Erbil/Cllr Jewell/Cllr Anyanwu	Perry Scott/Alice Davey (covered by Cheryl Wilson)	To receive an update to include: -KPIs against climate action plans by service and directorate -Quality Performance Report (to include red, amber and green indicators)
	Grant Funding for Rural Transformation Projects	Cheryl Wilson	Cllr Chinelo Anyanwu	Perry Scott/Alice Davey (covered by Cheryl Wilson)	Members have requested an update to include the following: -Management of grant funding linked to priorities -how is funding split between the actual projects and ongoing maintenance. How is this agreed and funded
25TH NOV	Dugdale Arts Centre	Wesley Pemberton	Cllr Chinelo Anyanwu	Perry Scott/Alice Davey	Members have requested an update to include: -Operational performance & community outcomes -is the centre meeting its capital investment?

					-future plans to generate more income
	Libraries	Lee Shelser/Lucy Nasby	Cllr Chinelo Anyanwu	Perry Scott	Members have requested the following: -an update following the recent round of consultation with residents/stakeholders -an update on future digital plans. -update on current library usage
14TH JAN	Leisure Centres to include: -GLL Contract performance and -Review of the fabric of the borough's existing Leisure Centres	Matthew Watts	Cllr Chinelo Anyanwu	Perry Scott/Alice Davey	Members have requested the following: -Update on GLL contract performance -Update on the fabric of existing leisure centres and future plans for investment.
	Controlled Parking Zones (CPZs) & Quieter Neighbourhoods	David B Taylor	Cllr Rick Jewell	Perry Scott/Doug Wilkinson	Members have requested an update on future plans around CPZs and Quieter Neighbourhoods.
3RD MARCH	Fly-Tipping, Recycling & Waste Management	Martin Rattigan (fly-tipping) & Jon Sharkey (recycling)	Cllr Rick Jewell	Perry Scott/Doug Wilkinson	Members have requested that the report includes the following: -how do we respond to online reporting (to include performance figures & response times) -Are we meeting our targets? (To include comparison data with other boroughs)

					-Are we meeting our statutory requirements for collection of all waste (including food waste). An update on the use of/response to online reporting Apps (e.g., Fix my Street). How do we respond to reports made via these sorts of online Apps?
	Maintenance of Parks & Highway Verges	Lisa Smart (Parks)	Cllr Chinelo Anyanwu (Parks)	Perry Scott/Alice Davey	Members have requested the following: Park Maintenance Update to include: -annual works programme/scheduling -prioritisation of funding & investment -operational procedures Maintenance of Highway Verges to include: -an update on the approach to maintenance of verges
	Allotment Management	Lisa Smart (Parks)	Cllr Chinelo Anyanwu	Perry Scott/Alice Davey	An update to include the following: -How are they managed? -clarification on rules and regulations -any plans to generate financial income?

HEALTHY & SAFE COMMUNITIES SCRUTINY PANEL DRAFT WORK PROGRAMME 2024/25

Date of meeting	Topic	Lead Officer/ Report Author	Lead Members	Executive Director/ Director	Scope
8 TH July 2024	Work Planning	Claire Johnson	Cllr Mike Rye - Chair	Terry Osborne	To agree and set the Work Programme 2024/25
25 th SEPT 2024	Women's Night Safety Charter (WNSC)	Jonathan Toy	Cllr Gina Needs	Tony Theodoulou	<p>To panel have requested further information regarding this charter to include:</p> <ul style="list-style-type: none"> - How will this be developed and introduced across the borough. - will we be targeting a particular area in the borough or a particular night-time economy (e.g. Public Houses) - Have any Public Houses signed up to this Charter already. - Have any other LAs signed up to this Charter and how is it working
	Independent Living Strategy 2023/27	Lia Markwick	Cllr Alev Cazimoglu	Doug Wilson	To review progress against the current action plan.
	Smoking Cessation Grant	Glenn Stewart	Cllr Alev Cazimoglu	Dudu Sher-Arami	The panel have requested further information regarding the plans for spending this grant, how community engagement will take place, where the focus will

					be and how the programme will be delivered across the borough
	SSCB Performance Management - Monitoring Update	Jonathan Toy Ivana Price Rebecca Barnett	Cllr Gina Needs	Tony Theodoulou	This is a standing item for each meeting. Members asked to continue receiving crime statistics but with an in-depth focus on 1 of the top 4 Crime categories at each scrutiny meeting of the municipal year
27th NOV 2024	Violence Against Women & Girls (VAWG) Strategy 2023-25	Jonathan Toy Julie Tailor	Cllr Gina Needs	Tony Theodoulou	To review existing strategy and the panel to comment and feed into the new strategy
	North Middlesex University Hospital Maternity Service - Update following the CQC rating as 'inadequate'	ICB Quality Lead (TBC) Prof Lenny Byrne, Chief Nurse from NMUH NHS Trust	ICB Lead North Mid.Hospital Lead	ICB Lead	To receive a further update on progress made against the action plan following the CQC rating of 'inadequate'
	Community Health Service Transformation	Joint with ICB/LBE	Cllr Alev Cazimoglu	Dudu Sher-Arami	The panel have requested an in-depth review and what this will mean for local services in the borough. The suggestion is to also invite colleagues from NMH to provide an update.
	SSCB Performance Management - Monitoring Update	Jonathan Toy Ivana Price Rebecca Barnett	Cllr Gina Needs	Tony Theodoulou	This is a standing item for each meeting. Members asked to continue receiving crime statistics but with an in-depth focus on 1 of the top 4 Crime categories at each scrutiny

					meeting of the municipal year
27th JAN 2025	Serious Violence Duty Strategy 2024/25	Jonathan Toy	Cllr Gina Needs	Tony Theodoulou	To review existing strategy and the panel to comment and feed into the new strategy
	Enfield Sexual Health Community Services	Fulya Yahioğlu	Cllr Alev Cazimoglu	Dudu Sher-Arami	Members required an in-depth update on this item which had been deferred from the HASC 2023/24 Work Programme as contract negotiations had not been completed
	Pharmaceutical Needs Assessment		Cllr Alev Cazimoglu	Dudu Sher-Arami	Members wished to receive further details/information on this item to enable them to feed into the consultation process. Info required to include: <ul style="list-style-type: none"> - Map of the borough plotting Pharmaceutical Services/distance/access - What services are currently provided - Where are the gaps if any?
	SSCB Performance Management - Monitoring Update	Jonathan Toy Ivana Price Rebecca Barnett	Cllr Gina Needs	Tony Theodoulou	This is a standing item for each meeting. Members asked to continue receiving crime statistics but with an in-depth focus on 1 of the top 4 Crime categories at each scrutiny meeting of the municipal year

10TH MARCH 2025	Violence Against Women & Girls (VAWG) Strategy 2023-25	Jonathan Toy Julie Tailor	Cllr Gina Needs	Tony Theodoulou	The panel to review and comment on the newly revised strategy
	Serious Violence Duty Strategy 2024/25	Jonathan Toy	Cllr Gina Needs	Tony Theodoulou	The panel to review and comment on the newly revised strategy
	Joint Health & Wellbeing Strategy- Progress	Mark Tickner	Cllr Alev Cazimoglu	Dudu Sher-Arami	The panel to receive an update on delivery progress.
	SSCB Performance Management - Monitoring Update	Jonathan Toy Ivana Price Rebecca Barnett	Cllr Gina Needs	Tony Theodoulou	This is a standing item for each meeting. Members asked to continue receiving crime statistics but with an in-depth focus on 1 of the top 4 Crime categories at each scrutiny meeting of the municipal year
April 2025 TBC	Access to GP Services in the Borough	NCL ICB- Led	Cllr Alev Cazimoglu	Dudu Sher-Arami	The panel have requested an in-depth update on this item to include: -response to hospital waiting lists.

HOUSING & REGENERATION SCRUTINY PANEL DRAFT WORK PROGRAMME 2024/25

Date of meeting	Topic	Lead Officer/ Report Author	Lead Members	Executive Director/ Director	Scope
15 JULY 2024	Work Planning	Claire Johnson	Cllr Mahmut Aksanoglu - Chair	Terry Osborne	To agree and set the Work Programme 2024/25
21 OCT 2024	<ul style="list-style-type: none"> - Update on the Enfield Local Plan - Planning & Building Control services performance - Housing Gateway Ltd 	<p>May Hope</p> <p>Brett Leahy</p> <p>Ravi Lakhani/Kayt Wilson</p>	<p>Cllr Susan Erbil</p> <p>Cllr Susan Erbil</p> <p>Cllr Tim Leaver</p>	<p>Brett Leahy</p> <p>Perry Scott</p> <p>Joanne Drew</p>	<p>Further update on progress and timelines / final part of its consultation process.</p> <p>Further update on backlogs and improvements.</p> <p>Progress of the company in achieving its objectives.</p>
10 DEC 2024	<ul style="list-style-type: none"> - Homelessness, Temporary Accommodation and Housing Allocations and Placement Policy (in depth) 	Richard Sorensen, Neil Wightman	Cllr Ayten Guzel	Joanne Drew	Update on allocations and placement policy. Review of the Homelessness service and new approach. Impact of housing demand.
4 FEB 2025	<ul style="list-style-type: none"> - Update on Meridian Water Development 	Penny Halliday	Leader	Perry Scott	Further update on progress.

	- Housing Delivery, incl. Joyce & Snells and other estate regeneration, and GLA requirements	Aneesh Maini Dermot Whelan	Cllr Ayten Guzel	Joanne Drew	Progress with Affordable Housing Programme delivery. Management of estates regeneration / existing tenants
24 MARCH 2025	- Council Housing Repairs and Maintenance	Andrew Cotton	Cllr Ayten Guzel	Joanne Drew	Performance on repairs, maintenance, major works and communication with tenants.
	- Social Housing Regulator Inspection	Neil Wightman	Cllr Ayten Guzel	Joanne Drew	Review of preparedness for RSH inspection.
	- Enfield's Night-time Economy	Brett Leahy	Cllr Susan Erbil	Joanne Drew	How is the night-time economy being boosted / creating assets and attracting regeneration. Changes over the last 10-20 years. Licensing policies' impact. Comparison with other boroughs.

THRIVING CHILDREN & YOUNG PEOPLE SCRUTINY PANEL DRAFT WORK PROGRAMME 2024/25

Date of meeting	Topic	Lead Officer/ Report Author	Lead Members	Executive Director/ Director	Scope
10 July 2024	Work Planning	Claire Johnson	Cllr Maria Alexandrou – TC&YP Scrutiny Panel Chair	Tony Theodoulou	To agree and set the Thriving Children & Young People Scrutiny Panel Work Programme 2024/25
14 Oct 2024	Annual Safeguarding Report	Bharat Ayer Sharon Burgess	Cllr Abdullahi	Tony Theodoulou	The Annual Report is brought to this panel for discussion.
	Annual Complaints Report	Will Wraxall	Cllr Abdullahi	Tony Theodoulou Anne Stoker	Requested by the panel to come to the first meeting of the municipal year.
	Falling School Rolls	Neil G Best	Cllr Abdullahi	Tony Theodoulou Anne Stoker Peter Nathan	The panel have asked for an in-depth review on this item.
4 Dec 2024	School Attendance and Exclusions	Ian Hewison Mervin Cato Mark Maidens	Cllr Abdullahi	Tony Theodoulou Peter Nathan	Progress update - the panel would like to hear about the impact of the Nexus projects and the SBSS/SWERL on improving attendance and reducing exclusions.
	Mental Health Support for children and young people	Suzy Francis Dudu Sher-Arami Health Representative	Cllr Abdullahi	Tony Theodoulou Peter Nathan Dudu Sher-Arami	This update should include an update on CAMHS transformation, support to schools including which schools are allowing children additional school holiday

					days.
	SEND Provision and Autism Strategy	Neil G Best Helen Baeckstroem	Cllr Abdullahi	Tony Theodoulou Peter Nathan	To provide a progress update on SEND provision and the panel to be consulted on the Autism Strategy prior to sign off.
3 Feb 2025	Children's Homes	Ramasasi Ramasubramanian	Cllr Abdullahi	Tony Theodoulou	To update the panel on care placements sufficiency including Children's Homes developments.
	Fostering Panel	Debbie Michael	Cllr Abdullahi	Tony Theodoulou	To be provided an update on the work of this panel.
17 Mar 2025	Violence against staff in schools	Sarah Fryer	Cllr Abdullahi	Tony Theodoulou Peter Nathan	To provided updated survey results to the panel.
	Child Death Overview Panel	Christiana Keating (NCL Child Death Overview Panel Designated Lead Nurse) Dudu Sher-Arami	Cllr Abdullahi	Tony Theodoulou Dudu Sher-Arami	The panel would like to see the trend analysis within this area.
	Family Hubs	Ivana Price	Cllr Abdullahi	Tony Theodoulou Peter Nathan Anne Stoker	The panel would like a progress update.