

Appendix 2
Enfield Food Strategy Action Plan 2011-2014

Supporting Business

Project Name	Planned Outcome	Action Tasks	Responsible Agencies	Responsible Thematic Action Group	Timescales	Interdependencies/ Funding
Communications Strategy	To develop a communications strategy which will disseminate the key messages of the food strategy, helping to engage the wider range of stakeholders	Awareness raising/ promotion of services via circulation of existing literature to partnering agencies, and taking full advantage of the "On the Doors Campaign" (both internal and Enfield Homes)	All	All	2011- 2014	Contained within mainstream funds
Scores on the Doors	To improve the Star rating of those premises related in accordance the Scores on the Door system from Zero to One to a higher rating	Sign up approx 20 premises (retail, catering and takeaways) each of which consistently achieving 0 or 1 rating out of 5 over a period of 2 years using the London Scores on the Doors food hygiene rating scheme to the agreement that they will work with the council to improve their compliance (star rating) Once a month for a period of 6 months local authority inspectors are to visit premises to assess compliance and deliver practical support to improve compliance, including one to-one coaching sessions on Safer Food Better Business are being provided (food safety management system) during inspections as required. To run between 10-12 training sessions per year for food handlers for CIEH Level 2 food hygiene.	Environment Services	Employment	2011- 2014	Contained within mainstream funds
Salt in Bread	To work with 10 independent bakeries to assess and reduce salt content in bread	To use a toolkit to help work with businesses on recipes and standardised sampling to reduce salt levels to the Food Standards Agency target levels for 2010 and 2012	Environment Services	Employment	2011-2012	Contained within mainstream funds as there is a National Local Government Regulation to assess and reduce salt content in bread
Improving Nutrition at Takeaways	To promote and publicise the 10 fast food outlets that participated in the pilot project during 2010/2011.	Production of promotional and publicity material of the fast food outlets which made improvements to provide healthier choices for customers that took part in the Nutritional Content of Takeaway Food pilot during 2010/11	Environment Services	Employment/ Health	2011-2012	Contained within mainstream funds
	To conduct an evaluation of the Nutritional Content of Takeaway Food Pilot project	To produce and publish a final evaluation of the Nutritional Content of Takeaway Food Pilot project	Environment Services	Employment/ Health	2011-2012	Contained within mainstream funds
	To improve the nutrition standards of food supplied in take away food premises in Enfield.	To roll out the Nutritional Content of Takeaway Food Pilot into a wider scheme of Healthier Catering Commitment	Environment Services	Employment/ Health	2011-2012	Healthier Catering Commitment launched by the CIEH, two undergraduate volunteers to undertake outreach work and Environmental Health Officers

			To work with fast food outlets to improve the number of healthy food options available at premises and increase food businesses operators understanding of healthy options. To conduct desktop nutritional analysis of menu items to assist the businesses to include or increase the number of healthy menu options Nutritionists and Food Safety Officers to conduct assessments with written report of outcomes provided to operators			2011-2014 2011-2014 2011-2014	Contained within mainstream funds
Takeaway Food Outlets and Developmental Controls	To integrate "food" into the Local Development Framework and limit the provision of new takeaways near schools		To devise and implement development control documentation, working with our neighbouring local authorities on areas of best practice.	Planning Services	Employment	2011-2014	Contained within mainstream funds
Developing Catering Skills	To create access to training and employment in the food sector		To run catering training courses NVQ Levels 1, 2, 3 in food handling and compliance along side SMART training courses in food production and cooking, customer service and leadership skills. 50 learners are registered on the SMART training courses for 2011/12, with a further 5 learners registered on the NVQ courses for 2011/12 ESOL provision is built in where required. Partnering agencies to sign up to commitment of hiring local businesses for catering services at events To set up a food sector group and commission a lead agency to run the food sector group. To set up joint working relations with the Trading Standards and Licencing Team and agree topics to be covered at network meetings To hold four meetings per year with sector businesses To report back to Enfield Council on the progress of the network meetings and share intelligence gathered with various partnership boards and Council officers.	Catering Services	Health/ Employment	2011-2014	Southgate College and LBE partnership. Received 100k School Food Trust Grant. The 5 NVQ learners are contained within mainstream funds and the SMART training courses are free. Contained within mainstream funds
SME Investment Support	To assist businesses in food wholesale, food manufacturing and allied logistics towards sustainable business performance		Partnering agencies to sign up to commitment of hiring local businesses for catering services at events To set up a food sector group and commission a lead agency to run the food sector group. To set up joint working relations with the Trading Standards and Licencing Team and agree topics to be covered at network meetings To hold four meetings per year with sector businesses To report back to Enfield Council on the progress of the network meetings and share intelligence gathered with various partnership boards and Council officers.	Enfield Homes	Employment	2011-2014	Contained within mainstream funds
	To develop further interest in supporting local suppliers and primary authority relationships with food businesses building on from the work of the Local Area Assessment		Partnering agencies to sign up to commitment of hiring local businesses for catering services at events To set up a food sector group and commission a lead agency to run the food sector group. To set up joint working relations with the Trading Standards and Licencing Team and agree topics to be covered at network meetings To hold four meetings per year with sector businesses To report back to Enfield Council on the progress of the network meetings and share intelligence gathered with various partnership boards and Council officers.	North London Chamber of Commerce	Employment and Food Sector Network	2011-2014	Contained within mainstream funds
Enfield Supporting Fair Trade	To maintain Fair Trade borough status		To run Fair Trade Campaign Production of a Fair Trade Directory To participate in Fair Trade events such as "A thousand Fair Trade Towns"	North London Chamber of Commerce	Employment and Food Sector Network	2011-2014	Contained within mainstream funds
Preventing Illegal Food Products	To prevent and monitor the selling of illegal food produce within the Borough		To map the most common illegal products and the vendors that sell them To develop communication channels in which to engage communities that are likely to purchase these products.	Cross Departmental	Employment/ Leisure and Culture	2011-2014	Contained within mainstream funds
				Environment Services	Employment/ Safer Stronger Communities/ Leisure and Culture	2011-2014	Contained within mainstream funds

Cultivating Communities		To develop a communications plan to raise awareness with both businesses and residents					
Project Name	Planned Outcome	Action Tasks	Responsible Agency	Housing/ Children	Timescales	Interdependencies/ Funding	
Community Food Cooperative	To establish a community food enterprise pilot project	To complete tendering and procurement process	Sustainable Communities	Employment	2011-2012	Contained within mainstream funds	
Urban Food Growing Sites	To adopt a strategic approach to food growing sites	<p>To secure allotment site for growing space</p> <p>To engage volunteers in planting tending and catering</p> <p>To refer trainees to JobsNet service</p> <p>To identify up to 60 new growing sites under the Capital Growth scheme (10 of which Enfield Homes are committed to)</p> <p>To appoint a Capital Growth local lead to promote the Capital Growth Scheme within the Borough</p> <p>To launch the Enfield Community Growers Network</p> <p>To arrange leases, support and maintenance of existing Capital Growth sites e.g. Shire estate, Jubilee Park and Ponders End Pilot community garden.</p> <p>To explore the potential for the Shires Estate growing group becoming a constituted group</p> <p>To explore the potential of expansion of Snell's Park growing site</p> <p>To appoint Resident Involvement Officers to take promote and facilitate food growing with residents</p> <p>To commence the feasibility of transferring the management/maintenance of the Jubilee Park growing space to the Friend's Group of Jubilee Park</p> <p>To diversify growing in the established apple orchards in Ponders End Wreck, Oakwood and Broomfield Community Orchard</p> <p>To liaise with Allotment Officers to explore the potential of developing a mail out to all tenants currently on the waiting list for an allotment to promote the community growing scheme Capital Growth</p> <p>To identify ways that food growing can be incorporated into new developments, strategies and plans</p> <p>To actively promote food growing within the Borough using Council communications</p>	<p>LBE/ Enfield Homes/ Schools</p> <p>Capital Growth CEPO</p> <p>LBE</p> <p>Enfield Homes</p> <p>Enfield Homes</p> <p>Enfield Homes</p> <p>Allotment Service</p> <p>Parks</p> <p>Allotment Service</p> <p>Sustainable Communities</p> <p>Sustainable Communities</p>	<p>Housing/ Children</p> <p>Housing/ Children</p> <p>N/A</p> <p>Housing/ Children</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p> <p>Housing</p>	<p>2011-2012</p> <p>2011-2012</p> <p>2011-2012</p> <p>2011-2012</p> <p>2011-2014</p> <p>2011-2014</p> <p>2011-2014</p> <p>2011-2012</p> <p>2011-2012</p> <p>2011-2014</p> <p>2011-2014</p> <p>2011-2014</p>	<p>Capital Growth</p> <p>Capital Growth - £1000</p> <p>Independent of LBE CEPO funds</p> <p>Capital Growth</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p> <p>Contained within mainstream funds</p>	
	To maintain and improve allotments	Development of an Allotment Strategy (will include allotments and growing spaces for schools projects)	Allotment Service	Housing	2011-2014	Contained within mainstream funds	
Community Gardens	To working with Enfield Homes and RSLs residents who wish to use incremental green space or other suitable sites to grow food	To develop three new sites into community gardens (Bramley House +two)	Enfield Homes	Housing	2011-2012	<p>Community Activity Grant 2-3 residents receive one off £1000. Bramley House Apollo contractors donated plants, constructed raised beds and provide maintenance in kind.</p>	

		To develop a protocol for setting up Community Gardens (which includes soil decontamination and exclusion zones)	Enfield Homes CEPO	Housing	2011-2012	Capital Growth Local Lead monies £1000 to support CEPO's work
		To stimulate and signpost volunteers to maintain the community gardens	MIND	N/A	2011-2014	External MIND funds
		To run a range of food growing drop in sessions aimed at a variety of groups such as individual growers, families and those with mental health challenges To develop and run a series of training workshops on food growing/ gardening	Enfield Homes	Housing	2011-2014	Subject to Enfield's Priority Fund
Food Growing Competitions	To encourage participation in Enfield's in Bloom's annual gardening competition and encourage participation in the sponsored allotment competition	To deliver the Enfield in Bloom Competition with an allotment or innovative growing space any size as an award category. Schools have two specific categories, 'Best School Grounds' and 'Best School Grounds with Environmental and Educational Aspect'.	Parks	Housing	2011-2014	Ream Partnership Building Services Consultants paying the cost of the Annual Garden Competition entry forms and posters - £4000. The Local Businesses sponsor the 19 gardening categories at £250 per category
		Due to increased growing of fruit and vegetables within schools an additional category will be introduced to further stimulate/encourage/involve school children with our 'Grow and Eat' programme.				
		To advise and support many schools, local residents, residents associations, library's, parks about allotments and innovative growing spaces with respect for our environment across our borough.				
Grow and Eat	To introduce school children to growing and eating fresh produce	To identify participating schools (13)	Parks	Housing	2011-2014	Contained within mainstream funds - Enfield in Bloom funds each school up to £150 to provide building material
		To identify Lead contact in schools To complete questionnaire/ information sheets To construct a timescale of programme of work To agree Enfield in Bloom input, support, advice and finance Agree date and time of meetings To Prepare site (if applicable) To purchase materials/ plants To Arrange visits to Enfield in Bloom allotments site in Trent Country Park To review school programme monthly To enter into Enfield in Bloom Annual Garden competition				
Market Gardening	To investigate the potential of developing an achievable Market Gardening project within the Borough	To conduct desktop research on the feasibility of conducting a market gardening project To identify specialist growers within the Borough	Cross Departmental	Employment	2011-2014	Contained within mainstream funds

	To celebrate local food growing within the Borough	To investigate the potential for smallscale celebratory events around food growing to take place	All	2011-2014	Subject to funding
Agricultural and Horticulture Learning Sites	To create an identity for the borough as a showcase for agricultural and horticultural good practice.	Still to be inserted- Meeting Scheduled with Capel Manor in September 2011.	Capel Manor, Middleton House, Trent Park	2011-2014	Contained within mainstream funds
Healthier Lifestyles					
Lets Get Cooking Scheme	To support fresh food preparation and healthy eating	Continued delivery of "cook and eat" programmes for children, families and the wider community to support fresh food preparation and healthy eating. "Let's get cooking" is a national network of cooking clubs helping people to learn how to cook	Schools	2011-2014	ILBE, Schools Food Trust - £500 for each event
Nutritional Standards of Pre School Nursery Food	To reduce obesity levels in children in Ponders End by targeting pre school settings to improve the nutritional balance and healthiness of meals to meet the nutritional requirements of 1-5 year olds.	To conduct desktop nutritional analysis of menu items to assist 20 businesses to include or increase the number of healthy menu options	Environment Services	2011-2014	Capital Community Foundation - if bid is successful. If not to seek other streams of funding
Free School Meals Pilot	To implement a free school meals pilot into the Borough to improve the health of pupils and help overcome the substantial numbers of overweight children	To implement a free school meals pilot project at Eastfield Primary School offering universal access to free school meals which meet nutritional standards	Education/ Catering	2011-2012	Contained within mainstream funds
Cashless School Meals	To rollout "cashless" payment school meals programme across all catering services schools in the Borough	To implement "cashless" school meals programme meeting nutritional standards, across all catering services schools in the Borough by 2012/2013	Education/ Catering	2011-2014	Contained within mainstream funds
Extended School Clubs	To support healthy eating in schools	To deliver Extended School Clubs on food hygiene and food preparation/ composition	Education	2011-2014	Contained within mainstream funds
Schools meeting Nutritional Standards	To support healthy eating in schools	To ensure that all catering services primary and secondary schools meet the required food and nutrient based standards (catering services) and improve what is eaten and eaten by children in schools (education)	Schools/ Education/Catering	2011-2014	Contained within mainstream funds
Child Obesity	To tackle childhood obesity (by promoting healthier lifestyles, focussing on early years, schools and school aged young people, creating a healthier environment, workforce development and establishing a care pathway)	Development of a "Childhood Healthy Weight" Strategy	Public Health	2011-2014	Contained within mainstream funds/ Subject to external funding
Respecting the Environment					
Reducing and Recycling food waste	To reduce the food waste in the domestic sector and increase the percentage of food waste that is recycled	Whitee Bin Food Waste Collection Pilot to be rolled out across the Borough, which provides a collection of higher percentage of organic waste	Environment Services	2011-2014	Contained within mainstream funds