

**MINUTES OF THE MEETING OF THE CABINET  
HELD ON WEDNESDAY, 25 JUNE 2014**

**COUNCILLORS**

**PRESENT** Doug Taylor (Leader of the Council), Achilleas Georgiou (Deputy Leader), Chris Bond (Cabinet Member for Environment and Community Safety), Yasemin Brett (Cabinet Member for Community Organisations), Donald McGowan (Cabinet Member for Health and Adult Social Care), Ayfer Orhan (Cabinet Member for Education, Children's Services and Protection), Ahmet Oykenner (Cabinet Member for Housing and Estate Regeneration), Rohini Simbodyal (Cabinet Member for Culture, Sport, Youth and Public Health), Alan Sitkin (Cabinet Member for Economic Development), Andrew Stafford (Cabinet Member for Finance), Bambos Charalambous (Associate Cabinet Member - Enfield West - Observer) and George Savva MBE (Associate Cabinet Member - Enfield South East - Observer)

**ABSENT** Ozzie Uzoanya (Associate Cabinet Member - Enfield North - Observer)

**OFFICERS:** Rob Leak (Chief Executive), Ian Davis (Director of Regeneration & Environment), Andrew Fraser (Director of Schools & Children's Services), James Rolfe (Director of Finance, Resources and Customer Services), Dr Shahed Ahmad (Joint Director Public Health), Asmat Hussain (Assistant Director Legal), Paul Walker (Assistant Director, Regeneration, Planning & Programme Management), Marc Clark (Project Manager - Ponders End) and Christine Williams (Public Health) Jacqui Hurst (Secretary)

**Also Attending:** Councillors Derek Levy, Robert Hayward and Terence Neville.

**1  
APOLOGIES FOR ABSENCE**

An apology for absence was received from Councillor Ozzie Uzoanya (Associate Cabinet Member – Enfield North).

**2  
DECLARATION OF INTERESTS**

There were no declarations of interest registered in respect of any items on the agenda.

**3**

**URGENT ITEMS**

NOTED, that the reports listed on the agenda had been circulated in accordance with the requirements of the Council's Constitution and the Local Authorities (Executive Arrangements) (Access to Information and Meetings) (England) Regulations 2013 with the exception of Report Nos. 5 and 8 – Public Health Contracts that were Transferred from NHS Enfield Primary Care Trust (PCT) to London Borough of Enfield from 1 April 2013 (Minute Nos. 7 and 18 below refer).

**4**

**DEPUTATIONS**

There were no deputations to be received for presentation at this meeting.

**5**

**ITEMS TO BE REFERRED TO THE COUNCIL**

**AGREED** that the following item be referred to full Council for noting only:

1. Report No.6 – Enfield's Re-accreditation as a Fairtrade Borough

**6**

**ENFIELD'S RE-ACCREDITATION AS A FAIRTRADE BOROUGH**

Councillor Andrew Stafford (Cabinet Member for Finance) introduced the report of the Director of Finance, Resources and Customer Services (No.4) detailing the Council's application to continue accreditation as a Fairtrade Borough.

**Alternative Options Considered:** That the Council agreed to support the concepts of Fairtrade without formally signing up to them.

**DECISION:** The Cabinet agreed

1. The content of the report on the Council's intention to apply for re-accreditation to remain a Fairtrade Borough and note the benefits Fairtrade provides.
2. To change from Rainforest Alliance to Fairtrade teas and coffees for the Civic Centre Restaurant.

**RECOMMENDED TO COUNCIL** that the report be received for information and noting.

**Reason:** The consideration by Enfield Council to be re-accredited as a Fairtrade Borough follows a request from the Cabinet Member for Finance.  
(Non key)

7

**PUBLIC HEALTH CONTRACTS THAT WERE TRANSFERRED FROM NHS ENFIELD PRIMARY CARE TRUST (PCT) TO LONDON BOROUGH OF ENFIELD FROM 1 APRIL 2013**

Councillor Rohini Simbodyal (Cabinet Member for Culture, Sport, Youth and Public Health) introduced the report of the Director of Health, Housing and Adult Social Care (No.5) providing an update on the Public Health contracts that were transferred from the NHS to the London Borough of Enfield (LBE) with effect from 1 April 2013.

NOTED

1. That Report No.8 also referred as detailed in Minute No.18 below;
2. The detail of the contracts as set out in the report including the value of the contracts and the services to be provided. The majority of contracts were for a one year period. Councillor Simbodyal outlined the intention to develop meaningful key performance indicators to ensure that outcomes were measured and local needs met. The health inequalities within Enfield were recognised and efforts were being made to address these as effectively as possible. For example, smoking cessation and health checks. Efficiency savings were being made where possible and the existing good work was being built upon.
3. Particular attention was drawn to the improvements in the health rating of the Edmonton Green area which is now rated at the national average. The level of health inequalities had been reduced successfully due to a focus on the identified areas of need.
4. Members would continue to promote the improvement of public health in the Borough.
5. Councillor Don McGowan drew Members' attention to paragraph 3.1.1 of the report noting that Public Health in Enfield had been historically underfunded:
  - The 2013/14 grant had been calculated at £36 per head of population, with the London average being £73.
  - The 2014/15 grant would be £40 per head.

Councillor Doug Taylor confirmed that this was a previously recognised issue and lobbying on this matter would continue.

6. Councillor Ayfer Orhan praised the report which demonstrated effective partnership working. Councillor Orhan was pleased to note the involvement of education, such as the inclusion of school nursing and a focus on childhood obesity. Councillor Orhan extended her appreciation to those involved and looked forward to continued work on the health projects identified.

**Alternative Options Considered:** The transferring of health contracts from the NHS to local authorities enabled the Council to consider integrating services with other directorates and, therefore, broadening the opportunities for improving services and addressing the health and well-being of the local population with a broader prospective. The Public Health budget was currently ring-fenced until, at least, 31 March 2016.

**DECISION:** Cabinet agreed

1. That the Council maintains associate status to contracts in relation to genitourinary medicine (GUM) services, School Nursing, Family Planning and Oral Health Promotion:
  - (a) Barnet, Enfield and Haringey Mental Health Trust (BEH MHT) – GUM, School Nursing and Family Planning (as detailed in paragraph 3.3.2 of the report).
  - (b) NHS Whittington Trust – GUM and Oral Health Promotion (as detailed in paragraphs 3.3.6 and 3.3.7 of the report).
2. To note the current contracts had been extended in accordance with the terms of the original contracts.
3. To note the extension of the Council’s Pharmacy Emergency Hormonal Contraception (EHC) Advisor contract for another year with a variance to include training pharmacy staff re distribution of Chlamydia Test Kit.
4. To waivers of the Contract Procedure Rules for the following new contracts that the Council must enter into in order to maintain stability in service delivery and to carry out its public health duties and to authorise the entering into of the following contracts that would be the subject of new contracts, being:

		Service	Term
1	Pharmacy enhanced services (paragraph 3.3.9 of the report)	EHC contraceptive services	1+1 years
2	GP community based services (paragraph 3.3.1.1 of the report)	Healthchecks IUCD/IUS contraception Nexplanon contraception	1+1 years
3	Innovision Healthcare Limited (paragraph 3.3.5 of the report)	Smoking Cessation	1 year

5. To note the Council maintains its statutory duty to fund these open access, confidential genitourinary medicine (GUM) services for public health without contracts.
6. To note that the Council was entering into a joint procurement project with Enfield Clinical Commissioning Group for Community Services,

which included the Council's mandatory Sexual Health and School Nursing services – details of which were contained within the report.

**Reason:** To ensure continuity of services.  
**(Key decision – reference number 3908)**

## 8

### THE ELECTRIC QUARTER - TOWARDS DELIVERY

Councillor Ahmet Oykenar (Cabinet Member for Housing and Estate Regeneration) introduced the report of the Director of Regeneration and Environment (No.6) taking forward the Ponders End High Street Regeneration Scheme, known as the Electric Quarter.

#### NOTED

1. That this represented an ambitious regeneration programme. Ponders End was identified in the Core Strategy as a key regeneration area in North East Enfield and as a strategic location in the Upper Lee Valley Opportunity Area.
2. That this report took forward the Ponders End High Street Regeneration Scheme, known as the Electric Quarter, as set out in previous Cabinet reports, paragraph 1.2 of the report referred.
3. Since April 2013 work had focussed on securing land and property interests required for the Electric Quarter and it was now possible to report a revised development boundary and proposed Planning Compulsory Purchase Order land to Cabinet for approval, as set out in the report.
4. The revised development site boundary and Order Land were noted, as set out in Annexes A and B to the report. Councillor Taylor noted that a larger footprint would have been preferable but had not been possible.

**Alternative Options Considered:** NOTED the following options considered:

1. Do Nothing – this would not deliver the Council's planning objectives as detailed in the Core Strategy.
2. Restrict regeneration activity to Council owned land only – this would result in piecemeal development which would not deliver a comprehensive regeneration scheme, tying the former Middlesex University Site into the High Street to create a dynamic urban quarter that can contribute to the economic sustainability of the High Street.
3. Acquire all and property interests on a voluntary basis – negotiations to acquire land and property interests have been pursued and will continue to be pursued alongside any compulsory purchase process.

**DECISION:** Cabinet

1. Approved the revised development site boundary detailed in Annex A to the report.
2. Approved the revised Order Land for the Electric Quarter detailed in Annex B to the report.
3. Agreed that the proposed Planning Compulsory Purchase Order be renamed: "London Borough of Enfield (Ponders End Electric Quarter) Compulsory Purchase Order 2014".

**Reason:** To finalise the preparatory work before Cabinet was asked to make the revised Order. The recommendation to Cabinet to make the Order would be put forward in a follow up report (section 5 of the report referred).

**(Key decision – reference number 3922)**

**9**

**MERIDIAN WATER: PROPOSED DELIVERY ARRANGEMENTS**

Councillor Ahmet Oykenar (Cabinet Member for Housing and Estate Regeneration) introduced the report of the Director of Regeneration and Environment and Director of Finance, Resources and Customer Services (No.7) considering the next steps that the Council would need to undertake to further build confidence in the market and advance accelerated delivery of housing within Meridian Water.

NOTED

1. That Report No.9 also referred as detailed in Minute No.19 below;
2. Councillor Oykenar paid tribute to the considerable work which had been undertaken by the former Councillor Del Goddard. The report considered the proposed way forward.
3. The recent visit to the Meridian Water site by Boris Johnson, Mayor of London and George Osborne, Chancellor of the Exchequer in connection with the Government's new housing zones initiative. It was noted that Enfield was one of the front runners.
4. Councillor Oykenar outlined the recommendations as set out in the report and detailed in the decisions below.
5. Councillor Andrew Stafford reported that the proposals clearly set out the Council's intention to continue to be at the heart of the development and demonstrated confidence in the market as the delivery was driven on.
6. Councillor Doug Taylor stated that the Council had demonstrated its ability to deliver and was more advanced than other authorities. The

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implications of the Government's new housing zones initiative were unclear at this stage but Enfield was in a good position to proceed.

7. Councillor Alan Sitkin noted that the proposals would progress the implementation of the Meridian Water development.

**Alternative Options Considered:** There were a number of procurement options available to the Council, to secure a delivery partner. If the Council did not secure a delivery partner then in order to deliver the Council's stated objectives it would be necessary for the Council to fully finance the planning and delivery of Meridian Water which was not supported by the Council's Medium Term Financial Plan.

### **DECISION:** The Cabinet

1. Noted the background to the emerging Meridian Water proposed delivery arrangements;
2. Agreed to delegate authority to the Cabinet Members for Housing and Estate Regeneration and Finance acting in consultation with the Directors of Regeneration and Environment and Finance, Resources and Customer Services to finalise and agree appropriate delivery arrangements and associated legal agreements for Meridian Water.
3. Noted the progress made in developing a housing zone and agreed that Meridian Water could be a "front runner".
4. Noted that the brief of Jones Lang LaSalle Limited, the Council's external property advisor in this matter, was to be widened to further support the Council's delivery of Meridian Water in accordance with the existing provisions of Government Procurement Services Framework Agreement RM928 Estates Professional Services.

**Reason:** For the Council to bring forward development in Meridian Water it was imperative that a delivery partner solution was procured that provided sufficient flexibility to respond to opportunities as they were presented. Control of land, combined with appropriate delivery arrangements would ensure that the planning and development objectives for Meridian Water were achieved in a timely manner thus attracting further investment to the area.

**(Key decision – reference number 3921)**

## 10

### **MEMBERSHIP OF CABINET SUB-COMMITTEES - MUNICIPAL YEAR 2014/2015**

#### **AGREED**

1. to establish the following Cabinet Sub-Committees for the municipal year 2014/15:

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Local Plan Cabinet Sub-Committee

Enfield Residents' Priority Fund Cabinet Sub-Committee

Enfield Community Capacity Building Fund Cabinet Sub-Committee

2. that delegated authority be given to Councillor Doug Taylor, Leader of the Council, to agree and notify the membership details to the Governance Team.

Post meeting note:

The membership of the Sub-Committees for 2014/15 were agreed as detailed below:

**Local Plan Cabinet Sub-Committee**

Councillor Alan Sitkin  
Councillor Chris Bond  
Councillor Ayfer Orhan  
Councillor Ahmet Oykenner

In addition, the Associate Cabinet Members be invited to attend the meetings as non-voting observers.

**Enfield Residents' Priority Cabinet Sub-Committee**

Councillor Yasemin Brett  
Councillor Achilleas Georgiou  
Councillor Chris Bond  
Councillor Ahmet Oykenner

**Enfield Community Capacity Building Fund Cabinet Sub-Committee**

Councillor Yasemin Brett  
Councillor Achilleas Georgiou  
Councillor Chris Bond

**11**

**ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE**

NOTED that no items had been received for consideration at this meeting.

**12**

**CABINET AGENDA PLANNING - FUTURE ITEMS**

NOTED

1. The provisional list of items scheduled for future Cabinet meetings.



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2. That it might be necessary to convene an August meeting to consider some of the items coming forward. A decision would be made at the July meeting.

### **13 MINUTES**

NOTED the minutes of the previous meeting of the Cabinet held on 9 April 2014 which were confirmed and signed by the Chairman as a correct record.

Councillor Taylor took this opportunity to welcome returning Cabinet Members, three new Cabinet Members and three Associate Cabinet Members for the new municipal year 2014/15.

### **14 MINUTES OF ENFIELD RESIDENTS' PRIORITY FUND CABINET SUB-COMMITTEE - 1 APRIL 2014**

NOTED the minutes of the Enfield Residents' Priority Fund Cabinet Sub-Committee held on 1 April 2014.

Councillor Bambos Charalambous, former Chairman of the Sub-Committee, noted the need to review the operation of the scheme to date and revisions to the funding criteria set out in Minute No.7 of the above minutes. The good work which had been undertaken by the previous sub-committee was highlighted which would now be taken forward by the new membership.

### **15 ENFIELD STRATEGIC PARTNERSHIP UPDATE**

NOTED that there were no written updates to be received at this meeting.

### **16 DATE OF NEXT MEETING**

NOTED that the next meeting of the Cabinet was scheduled to take place on Wednesday 23 July 2014 at 8.15pm.

### **17 EXCLUSION OF THE PRESS AND PUBLIC**

**RESOLVED** in accordance with Section 100A (4) of the Local Government Act 1972 to exclude the press and public from the meeting for the items of business listed on part 2 of the agenda on the grounds that they involve the likely disclosure of confidential information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).

18

**PUBLIC HEALTH CONTRACTS THAT WERE TRANSFERRED FROM NHS ENFIELD PRIMARY CARE TRUST (PCT) TO LONDON BOROUGH OF ENFIELD (LBE) FROM 1 APRIL 2013**

Councillor Rohini Simbodyal (Cabinet Member for Culture, Sport, Youth and Public Health) introduced the report of the Director of Health, Housing and Adult Social Care (No.8).

NOTED

1. That Report No.5 also referred as detailed in Minute No.7 above.
2. The financial arrangements for Public Health service contracts as detailed in the part two report.
3. That reviews would continue to be undertaken of the contracts and service provision. Effective key performance indicators were being established and consultations were continuing with clear outcomes pursued.

**Alternative Options Considered:** As detailed in Minute No.7 above.

**Reason:** As detailed in Minute No.7 above.  
**(Key decision – reference number 3908)**

19

**MERIDIAN WATER: PROPOSED DELIVERY ARRANGEMENTS**

Councillor Ahmet Oykenar (Cabinet Member for Housing and Estate Regeneration) introduced the report of the Director of Regeneration and Environment and Director of Finance, Resources and Customer Services (No.9).

NOTED

1. That Report No.7 also referred as detailed in Minute No.9 above.
2. That a super part 2 report was tabled at the meeting under restricted circulation and collected in again following consideration (exempt information Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972).
3. The detailed information set out in the report on the proposed delivery arrangements for Meridian Water including the potential development site, housing mix and financial implications.
4. That any decision to acquire the land in question would need to be considered and agreed at a future Cabinet meeting. Any decision to

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seek a compulsory purchase order would also be subject to a future Cabinet decision. At this stage negotiations were continuing.

5. Ian Davis, Director of Regeneration and Environment briefed Members on the additional information contained within the super part 2 report (sections 3.4.1, 3.5, 3.5.1 and 6.1.1 of the report referred). Further clarification was provided to Members at the meeting in response to questions raised.
6. Councillor Andrew Stafford highlighted the implications for the Council's capital programme as detailed in section 6.1 of the report. The detailed financial implications were noted together with the assumption that the cost of proposed acquisitions could be recovered by the Council over time.
7. Councillor Taylor noted the Council's innovative and proactive approach to land acquisition to ensure the successful delivery of the project.
8. In response to a question raised it was noted that the figures contained within the report had been obtained very recently. Members would be provided with the estimated cost of remediation works.
9. Members considered the supporting infrastructure requirements which were being planned for as part of the project delivery, including school provision.

**Alternative Options Considered:** As detailed in section 4 of the report.

**DECISION:** The Cabinet agreed

1. To delegate authority to the Directors of Regeneration and Environment and Finance, Resources and Customer Services to obtain all necessary professional advice to support the potential purchase of the site (detailed in the report) from appropriately qualified and experienced consultants, including, but not limited to, property, environmental, legal and planning advice.
2. To note that should negotiations to purchase by private treaty not prove to be productive, that it might be necessary to consider acquiring the land (detailed in the report) via compulsory purchase action, subject to further Cabinet approval, in order to secure the development and redevelopment and the proper planning of the area.

**Reason:** As detailed in Report No.5 above.  
**(Key decision – reference number 3921)**