

## MUNICIPAL YEAR 2015/2016

Meeting Title:  
**HEALTH & WELLBEING BOARD**  
Date: 12<sup>th</sup> July 2016

**Agenda Item:**

**Subject:**

**Developing the North Central  
London Sustainability &  
Transformation Plan**

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### 1. EXECUTIVE SUMMARY

#### **North Central London Sustainability & Transformation Plan (STP)**

The North Central London Strategic Planning Group (NCL SPG) has produced a draft Sustainability and Transformation Plan (STP) which was submitted to NHS England on 30<sup>th</sup> June 2016. It covers the Five Year Forward View ambitions to 2020/ 21 specifically in three key areas: health and wellbeing, care and quality, and finance and efficiency..

This NCL STP submission on 30<sup>th</sup> June 2016, is a 'plan for a plan' and included:

- A Case for Change – to identify the key messages emerging on the health and wellbeing and care and quality gaps
- The financial position – identifying the finance and efficiency gap and starting to develop the workstreams' contribution to closing this gap
- Our STP programme governance structure which will be reviewed as the programme moves into implementation
- The scope of our programme, specifically determining the workstreams that will support the conclusions drawn from our Case for Change and close the financial gap.
- Plans to September 2016 to produce our full STP and implementation, with planning, following that date
- Stakeholder communications and engagement plan overview

The summary paper (attached) provides a high level overview of what the NCL STP submission contains and where we are in the development of the comprehensive NCL STP. The purpose of the document is to keep local people informed in preparation for more formal engagement and co-production processes going forward.

Feedback from this submission is expected from NHS England on 14th July 2016, in accordance with the NHS England STP assurance process.

Currently 13 workstreams have been identified within the scope of the NCL STP, as follows:

1. Population health including prevention
  - Disease prevention,

- earlier diagnosis and proactive management of certain conditions e.g. diabetes
2. Primary care transformation
    - Develop primary care vision/model for NCL
    - Continue to implement the London Strategic Commissioning Framework
  3. Mental Health
    - Building community resilience, strengthening integrated out-of-hours hospital mental health teams
    - Investing in the acute pathway
  4. Urgent and emergency care
    - Improve NCL UEC services to reduce variability and improve quality and sustainability within services
    - Complete London-wide designation of UEC work
  5. Optimising the elective pathway
    - Understand the variation between acute providers for planned care
    - To identify potential areas for improvement to pathways, based on national and international best practice
  6. Consolidation and specialisation
    - Identify priority areas for consolidation and specialisation within acute services
    - Understanding activity volumes and workforce requirements
  7. Organisational-level productivity
    - Corporate and administrative rationalisation
    - Reducing running costs on estates
  8. System productivity
    - Consolidation of corporate services
    - Reducing transactional costs and costs of duplicate interventions
  9. Health and care workforce
    - Develop new workforce models, following development of new clinical models
    - Reduce bank and agency spend, improve retention and attract registered professionals and support staff to footprint
  10. Health and care estates
    - Maximise use of One Public Estate to improve facilities for delivering care
  11. Digital /Information
    - Integrated digital record access and management
  12. New care models and new delivery models
    - Development of accountable care systems, primary and acute care systems
  13. Commissioning models
    - Partnership working to develop whole population models of care to improve outcomes for patients and address the three gaps
    - Collective development plan for a new commissioning system that will implement the STP

**Next Steps:**

Development of the 5 Year NCL Sustainability & Transformation Plan will be undertaken in accordance with the NHS England (London) assurance process.

The NCL STP Transformation Board will provide oversight to informing the continued development of the NCL STP as follows:

July- August 2016:

- to refine and develop the initial NCL STP approach

September- October 2016

- to develop a more comprehensive STP
- to confirm the existing governance arrangements to support implementation
- commence public engagement

November 2016- January 2017

- to develop more detailed STP implementation plan

These workstreams bring together and build on existing initiatives e.g. the NCL London estates devolution pilot, the NCL primary care strategy, NHS111/OOH procurement, delivery of the London Quality Standards, delivery of the Primary Care Strategic Commissioning Framework etc.

**2. RECOMMENDATIONS**

The Health & Wellbeing Board is asked to:

Receive the North Central London Sustainability & Transformation Plan Summary Document and note the next steps to inform further development of the NCL STP.