

## MUNICIPAL YEAR 2016/2017

Meeting Title:  
**HEALTH & WELLBEING BOARD**  
Date: 8th December 2016

**Agenda Item: 5**

**Subject:**

**Developing the North Central London Sustainability & Transformation Plan - Update**

Contact officer:  
Telephone number:  
Email address:

**Report written by:  
Stephen Wells, Programme Manager, Strategy & Planning, Enfield Clinical Commissioning Group**

### 1. EXECUTIVE SUMMARY

#### **North Central London Sustainability & Transformation Plan (STP)**

The North Central London Strategic Planning Group (NCL SPG) has continued to develop the Sustainability and Transformation Plan (STP) which was submitted to NHS England on 21<sup>st</sup> October 2016, following the first submission in June 2016. The STP covers the Five Year Forward View ambitions to 2020/ 21 specifically in three key areas:

- health and wellbeing,
- care and quality,
- finance and efficiency

The NCL STP submission on 21<sup>st</sup> October 2016, set out :

- A strategy to inform the Five Year Forward View and associated 11 programme workstreams
- Workstream Delivery Plans for 2017/18 - 2020/21 including:
  - Finance and Activity modelling
  - Non-financial impact and Metrics to measure progress
  - Risks and Mitigation steps for each programme area
  - Delivery Plan milestones

The NCL STP strategy paper (see web link

<http://nww.enfield.nhs.uk/News/Documents/News%20Attachments/North%20Central%20London%20Sustainability%20and%20Transformation%20plan%20-%20summary.pdf>)

provides a high level overview of what the NCL STP submission contains and where we are in the development of the respective programme workstreams. A summary document (see **Appendix A**) has also been published and the NCL STP continues to be developed in accordance with the NHS England Planning and assurance requirements.

The STP has refined the focus of the programme to 11 workstreams as follows:

#### 1. Prevention

- Workforce for Prevention
- Healthier environments – workplace wellbeing

- Healthier Choices –Obesity, Smoking, Alcohol, Falls, Sexual Health

2). Health and Care closer to Home

- Service Delivery –CHINs (Care closer to Home Integrated Network)
- Patient education and support
- Reducing unwarranted variation in general practice

3). Mental Health

- Community Resilience
- Primary Care mental health teams
- Acute pathways
- Female PICU
- Mental Health Liaison
- Dementia
- CAMHS and Perinatal mental health

4). Urgent & Emergency Care

- Integrated UEC (NHSv111 and GP Out of Hours)
- Ambulatory Emergency Care units
- Simplified Discharge
- 7-Day Hospital Services
- 7-Day Community Services
- UEC Designation and Urgent Care Centres

5) Elective Care

- Outpatients –Trauma & Orthopaedics) including Musculoskeletal services, Rheumatology, Ophthalmology, General Medicine, Gastroenterology, Endocrinology
- Elective Inpatient care –reduce elective inpatient care informed by RightCare
- Commissioner and Provider interventions

6). Consolidation

- Across 21 services (to inform development of networking or consolidation of services across North Central London providers and commissioners)

7). Cancer

- Cancer Vanguard (early diagnosis, centre for cancer outcomes, new models of care and London Cancer)
- Service Improvements – medicines optimisation, interventions in the last days of life, clinical and biomedical research)

8).Productivity

- Workforce,
- Operational and clinical variation,
- Procurement,
- Back office functions,
- Contract and Transactions costs,
- Other– Cost improvement Plans, Estates and Operating Theatre utilisation

9). Workforce

- Resourcing,
- Learning & Development,

- Integrated Employment Model,
- Enabling development of new models of care and Productivity,

#### 10). Digital

- Digitally activated population
- Analyse – use of information
- Share – integrated care shared record
- Link – integration and messaging
- Digitise- Applications i.e. e-records, prescribing, clinical documentation, diagnostic test orders and results,
- Enable – infrastructure Virtual consultations and Networks

#### 11). Estates

- STP Estates Strategy inc. primary care capital schemes (CHINs)
- Devolution pilot
- Key Worker Housing
- Redevelopment of St Ann's, St Pancras and Moorfields sites

Feedback on the 21st October 2016 submission from NHS England in November 2016, has requested further progress to be made in relation to the development of the NCL Commissioning arrangements as presented to Enfield CCG Governing Body on 9th November 2016. The STP is also required to continue further development of the STP programme delivery plans and submit a further update to NHS England on 23<sup>rd</sup> December 2016.

#### **Next Steps:**

Development of the 5 Year NCL Sustainability & Transformation Plan will be undertaken in accordance with the NHS England (London) assurance process.

The NCL STP Transformation Board will provide oversight to informing the continued development of the NCL STP as follows:

#### November 2016- December 2016

- to continue the development of the STP delivery plans across the 11 programme workstreams,
- Inform the development of the NCL commissioning arrangements ( as agreed by the Enfield CCG Governing Body on 9<sup>th</sup> November 16),
- Development of the CCG's 2- Year Operational Plan and Better Care Fund Plan (2017/18-2018/19), aligned to the NCL STP programme,

## **2. RECOMMENDATIONS**

The Health & Wellbeing Board is asked to:

Receive the North Central London Sustainability & Transformation Plan update and note the next steps to inform further development of the NCL STP.