

**MINUTES OF THE MEETING OF THE CABINET
HELD ON WEDNESDAY, 17 JULY 2019**

COUNCILLORS

PRESENT Nesil Caliskan (Leader of the Council), Ian Barnes (Deputy Leader), Guney Dogan (Cabinet Member for Environment and Sustainability), Rick Jewell (Cabinet Member for Children's Services), Nneka Keazor (Cabinet Member for Community Safety and Cohesion), Mary Maguire (Cabinet Member for Finance and Procurement), Gina Needs (Cabinet Member for Social Housing), George Savva MBE (Cabinet Member for Licensing and Regulatory Services) and Mahtab Uddin (Cabinet Member for Public Health)

Associate Cabinet Members (Non-Executive and Non-Voting): Mustafa Cetinkaya (Enfield South East), Claire Stewart (Enfield West)

ABSENT Alev Cazimoglu (Cabinet Member for Health and Social Care), Ahmet Hasan (Associate Cabinet Member – Enfield North)

OFFICERS: Ian Davis (Chief Executive), Tony Theodoulou (Executive Director - People), Sarah Cary (Executive Director - Place), Fay Hammond (Interim Executive Director - Resources), Jeremy Chambers (Director of Law and Governance), Geoff Waterton (Head of Collection Services), Doug Wilkinson (Director of Environment & Operational Services), Bindi Nagra (Director of Health and Adult Social Services), Joanne Drew (Director of Housing and Regeneration), Doug Wilson (Head of Strategy, Performance and Policy), Garry Knights (Head of Housing Property Services), Julie Mimmagh (Head of Human Resources Operations), Matt Bowmer (Interim Director of Finance), Jade Goodwin (Strategic Waste and Recycling Manager), Caroline Moore (Special Projects Officer - People) and Andrew Golder (Press and New Media Manager) Jacqui Hurst (Secretary) and Administrator (Secretary)

Also Attending: Councillor Lee David-Sanders
Press representative

1

APOLOGIES FOR ABSENCE

An apology for absence was received from Councillor Alev Cazimoglu (Cabinet Member for Health and Social Care).

Apologies for lateness were received from Councillor Nneka Keazor (Cabinet Member for Community Safety and Cohesion) and Councillor Ahmet Hasan (Associate Cabinet Member – Enfield North).

2

DECLARATION OF INTERESTS

There were no declarations of interest in respect of any items listed on the agenda.

3

DEPUTATIONS

NOTED that no requests for deputations had been received for presentation to this Cabinet meeting.

4

REVENUE OUTTURN REPORT 2018/19

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Resources (No.39) setting out the revenue outturn position for 2018/19.

NOTED

1. That the report set out the outturn position for 2018/19 for the General Fund Revenue Account; Housing Revenue Account (HRA); Dedicated Schools Grant (DSG) funded expenditure; and, the collection fund balance at year end, as set out in the report.
2. That the report also provided information on the Council's current level of useable reserves and balances.
3. The continuing budget pressures being experienced, as outlined in the report, particularly in relation to Adult Social Care and Children's Services.
4. The flexible use of capital receipts set out in section 4.2 and Appendix F of the report.
5. The detailed 2018/19 revenue outturn position outlined in section 4 and the appendices to the report.
6. The Housing Revenue Account Outturn as detailed in section 4.3 and Appendix G of the report.
7. The outturn details in relation to the Dedicated Schools Grant as outlined in section 4.1.8 of the report.

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8. The outturn performance in 2018/19 for the Collection Fund, covering both council tax and business rates as set out in section 4.5 of the report.
9. The need to maintain reserves to meet unexpected expenditure and budget pressures, as outlined in the report. Local authorities faced continuing uncertainties on future funding provision at a time of increasing pressures on Council services. The outturn position demonstrated the Council's prudent financial approach and, provided evidence of sound financial management and efficient use of resources.
10. Enfield's financial position and level of reserves in relation to other comparative local authorities.
11. In response to a question raised regarding the North London Waste Reserve as set out in the report, it was noted that going forward this issue was addressed within Report No.42 – Medium Term Financial Strategy 2010/21 to 2024/25, as detailed in Minute No.7 below.

Alternative Options Considered: Not relevant in the context of this report.

DECISION: The Cabinet agreed to note the General Fund, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) revenue outturn for 2018/19.

Reason: To ensure that Members were aware of the outturn position for the authority including all major variances which had contributed to the outturn position.

(Key decision – reference number 4925)

5

CAPITAL OUTTURN REPORT 2018/19

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Resources (No.40) detailing the outturn position of the Council's 4-year Capital Programme as at the end of 2018/19.

NOTED

1. That the actual outturn position of the Council's 4-year capital programme was £188.7m, as set out in the report.
2. That the capital programme demonstrated the Council's investment in the Borough. The Capital Programme had been approved previously by Council in February 2019. A number of major projects had received capital investment as set out in detail in the report.

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3. A discussion took place on the major projects, including the new train station at Meridian Water which was significant in unlocking the potential of Meridian Water through such investment in infrastructure and the public realm. It was also important in the development of the future phases of Meridian Water.
4. The investment in Durants School, as set out in the report. The current school would close at the end of the term for the works to take place, and pupils relocated to the new site at Minchenden. Once the work had been completed on Durants School there would be provision for 120 SEN pupil places. Members were advised of the grant funding received for this work. There would be no impact on the Council's borrowing requirements. The resulting revenue savings through the provision of additional SEN places in Borough were noted.

Alternative Options Considered: Not relevant in the context of this report.

DECISION: The Cabinet agreed to note:

1. The Capital outturn, as detailed in table 2 of the report.
2. The project outcomes detailed in section 5 of the report.
3. Additions to the programme since the last monitor in Period-8.
4. The funding of the Council's capital expenditure for 2018/19 detailed in Table 5 of the report.

Reason: To ensure that Members were aware of the Capital outturn position for the authority.

(Key decision – reference number 4923)

6

ANNUAL TREASURY MANAGEMENT OUTTURN REPORT 2018/19

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Resources (No.41) reviewing the activities of the Council's Treasury Management function over the year ended 31 March 2019.

NOTED

1. The background to the Annual Treasury Management Outturn report as set out in the report.
2. That as at 31 March 2019 the level of debt outstanding was £844.8m, an increase of £148.0m since 1 April 2018. The average interest rate had fallen as detailed in the report.

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3. That the report outlined the detailed borrowing in 2018/19; the cost of borrowing; debt maturity; and, treasury management activity.
4. The work being undertaken regarding the Minimum Revenue Provision as set out in section 9 of the report and reflected in decision 3 below.
5. The outturn report demonstrated the Council's investment in the Borough.
6. The cost of borrowing detailed in section 6 and table 3 of the report.
7. The Council's investment in Deutsche Bank, outlined in Table 5 of the report. The Council had not been advised, by its professional advisors, of any action necessary regarding this investment as a result of recent announcements by the Bank.

Alternative Options Considered: None. This report was required to comply with the Council's Treasury Management Policy statement, agreed by Council.

DECISION: The Cabinet agreed to

1. Note and comment on the contents of the report as set out above.
2. Recommend that the Council consider the 2018/19 Treasury Management Outturn report.
3. Recommend to Council to note the review of Minimum Revenue Provision (MRP) for Investment Properties, the outcome of which might give rise to an amendment to the Treasury Management Strategy.

Reason: To inform the Council of Treasury Management performance in the financial year 2018/19.

(Key decision – reference number 4926)

7

MEDIUM TERM FINANCIAL STRATEGY 2020/21 TO 2024/25

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Resources (No.42) refreshing the Council's financial position for the medium term which had been set out in the report to Council in February, including an update on the risks and uncertainties facing local government at this time.

NOTED

1. That Local Government continued to experience increasing demand for its services during a period of unparalleled uncertainty, as detailed in section 3 of the report. It was important to ensure that the Council's finances were both resilient and sustainable. The vision was for a 5-

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year medium term financial plan; a 10-year capital programme; and, a 10-year treasury management strategy, as set out in the report.

2. The approach being taken to the identification of savings against a framework of nine themes, as detailed in the report. It was planned to bring forward savings proposals in two tranches for 2020/21, in October and December 2019. The proposed timetable was set out in the report.
3. In response to a question raised, the anticipated timetable for the announcement of the Government's funding settlement was outlined to Members.
4. The current assumptions on spend in relation to the NLWA as detailed in table 1 of the report.
5. In conclusion, Members noted the general financial instability faced by local government and the increasing reliance on grant funding to provide core services. Long-term solutions were required. The difficulties being faced were reiterated and acknowledged by Members.

Alternative Options Considered: NOTED, that no alternatives had been considered.

DECISION: The Cabinet agreed to

1. Note the updated financial position over the medium term.
2. Agree the vision, approach and timetable to develop the 2020/21 to 2024/25 Medium Term Financial Plan.

Reason: Given the uncertainty in the overall funding levels for local government and the framework for its distribution it was essential there was a clear strategy in place to manage the Council's finite resources over the medium term and for the planning process to be in place early in the financial year.

(Key decision – reference number 4924)

8 COUNCIL TAX SUPPORT CONSULTATION

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Resources (No.43) outlining options to amend the Council Tax Support Scheme for 2020/21, including the preferred option, which would be subject to a public consultation in the summer of 2019.

NOTED

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1. The detailed background to the support provided and the proposals going forward as set out in the report and outlined to Members.
2. The proposals would provide further assistance to the most vulnerable residents in the Borough to pay their Council Tax requirements. The proposals for consultation were as set out in section 5 of the report and reflected in the decisions below. The impact on residents and on the Council budget were detailed in the report and explained to Members.
3. The statutory consultation process as detailed in section 6 of the report and discussed at the meeting. As specified in legal advice, the consultation would include the preferred proposals outlined in the report and the no change option. A further report would be presented to a future Cabinet meeting to enable any changes to be agreed and implemented with effect from 2020/21.
4. That reassurances were provided that the discretionary Council Tax Hardship Scheme would be maintained, section 4 of the report referred.
5. The clear political commitment by the Council's Labour administration to help those residents on the lowest incomes and support the most vulnerable. The proposals had been discussed in detail.
6. In response to questions raised, Members were advised how Enfield compared with other local authorities in the support provided through Council tax support.
7. That any resulting budget implications would be incorporated within the 2020/21 budget proposals.

Alternative Options Considered: As set out in the main body of the report.

DECISION: The Cabinet agreed the preferred council tax support scheme change for 2020/21 to be the subject of public consultation as:

1. Reducing the maximum council tax support limit for working age claimants from 26.5% to 24.5% and increasing the excess income taper from 20% to 22.5%, and
2. Reduce the earned income threshold for working age council tax support claimants receiving Universal Credit from £1,265 to £1,100 per month.

Reason: The recommendations follow an assessment of options, experience of operating the scheme to date and the Equality Impact Assessment. The recommended changes introduced in 2014 for defined protected groups and the further extension of care leavers under the Equality Impact Assessment support the Council's aims to build strong, stable communities and were recommended to be continued next year.

(Key decision – reference number 4906)

9

QUARTERLY CORPORATE PERFORMANCE REPORT

Councillor Ian Barnes (Deputy Leader) introduced the report of the Executive Director – Resources (No.44) presenting the quarterly report on the new Corporate Performance Scorecard.

NOTED

1. Members' thanks and appreciation of the officers involved in compiling the performance data as set out in the report.
2. That many of the performance indicators were on track. There were four specific areas of concern which were currently being addressed through detailed action plans and close working with the officers involved. The areas were in relation to planning applications; temporary accommodation; sickness levels; and, complaints, Members' enquiries and freedom of information requests. The detailed actions were set out in the appendix to the report.
3. In relation to Customer Experience, a significant staffing re-structure had been undertaken, staff training was also being undertaken and, it was anticipated that performance would improve significantly as the new arrangements were implemented. This area of performance would continue to be closely monitored.
4. The indicators in relation to housing, and the significant work currently being undertaken by the Council in the development of a range of Housing Strategies in order to improve housing provision and reduce homelessness and temporary accommodation issues. Reference was also made to the Cabinet's previous decision regarding responsive repairs, Minute No.18 below refers.
5. The indicators in relation to safeguarding were noted together with the Council's investment in this area.
6. The indicator regarding serious youth violence together with the Council's investment to tackle this issue of concern.
7. The significant work which had been undertaken to improve the Council's performance regarding planning applications. Several new staffing appointments had been made. The value of training and retaining staff was noted and encouraged. Good progress was being made and thanks were extended to the officers involved.
8. The significant work being undertaken in relation to housing provision, and the reports that would be presented to future Cabinet meetings for consideration. The Council's priorities were highlighted concerning

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housing growth, tackling homelessness, reducing reliance on temporary accommodation and providing good quality, affordable housing within the Borough. It was noted that poverty was a key driver of homelessness in Enfield. The range of initiatives and work in progress were outlined at the meeting. The Council's priorities were reiterated and discussed.

9. That reducing the reliance on the use of temporary accommodation and the provision of good quality housing would support the development of strong communities in the Borough and support good public health.
10. In response to questions raised, the detailed actions being undertaken in relation to customer service were discussed including the staff restructure and training to drive up performance and raise the long-term resilience of the team.
11. The target in relation to Section 106 agreements closed within six months of the date of the resolution and the improvements required. Members were advised that the legal staffing requirements were currently being addressed in order to improve capacity, and so meet the significant work necessary to complete such agreements within the period specified.

Alternative Options Considered: Not to report regularly on the Council's performance. This would make it difficult to assess progress made on achieving the Council's main priorities and to demonstrate the value for money being provided by council services.

DECISION: The Cabinet agreed to note, for information only, the progress being made towards achieving the identified key priorities for Enfield.

Reason: To update Cabinet on the progress made against all key priority performance indicators for the Council.
(Non key)

10 REDUCTION AND RECYCLING PLAN

Councillor Guney Dogan (Cabinet Member for Environment and Sustainability) introduced the report of the Executive Director – Place (No.45) seeking approval for Enfield's Reduction and Recycling Plan as set out in Appendix A of the report.

NOTED

1. That in May 2018, the Mayor of London had published the London Environment Strategy (LES). As part of the LES, the Mayor required

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each London authority to produce a Reduction and Recycling Plan, as outlined in the report.

2. The detailed background to, and objectives of, the Plan as set out in section 3 of the report. The proposals for Enfield were outlined in section 3.2 of the report and highlighted to Members at the meeting. The changes to Enfield's waste and recycling collection service planned for 2019/20, as previously agreed by Members, already supported the objectives of the Plan.
3. The work that would continue to implement and manage the service changes, as previously agreed. The Council was committed to achieving increased recycling rates, as set out in the report. This was a 4-year plan and would be reviewed with the GLA in 2022. This was a dynamic working document that would be subject to an annual internal review.
4. A discussion followed on the importance of effective communications and awareness raising campaigns. Members were reminded of the financial commitment of £100k that had already been agreed by the Cabinet as part of the planned changes to Enfield's waste and recycling collection service. A range of communication methods would be used in order to maximise resident awareness and participation.
5. That the Plan was also an important issue regarding the climate change priorities, as discussed at the previous Cabinet meeting. Members supported the exploration of electric vehicle options for smaller fleet vehicles as set out in paragraph 3.2.5 of the report, together with the proposed trial of alternative fuels.
6. The long-term sustainability targets of the Council and the political commitment to meet the priorities and objectives outlined. The Council's various significant strategy documents would continue to be developed to support the Council's long-term commitments.
7. The financial implications regarding the increasing cost of disposing of waste. A key goal was seeking to reduce the amount of waste produced.
8. That officers would continue to monitor the level of interest received from residents with regular updates and briefings being provided to Members.

Alternative Options Considered: NOTED, there were no alternative options, London boroughs were required to produce a Reduction and Recycling Plan to set how each would contribute to the Mayor of London's Environment Strategy targets and demonstrate general conformity with this Strategy.

DECISION: The Cabinet agreed to approve Enfield's Reduction and Recycling Plan (RRP), Appendix A of the report. This plan set out objectives,

targets and policies for the effective management of Enfield's waste in line with the London Environment Strategy.

Reason: The Reduction and Recycling Plan has been written setting out the direction of travel that the London Borough of Enfield would take to contribute to the Mayor of London's Environment Strategies priorities, targets and objectives.

(Key decision – reference number 4887)

11

2019/20 CORPORATE CAPITAL CONDITION PROGRAMME

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Place (No.46) setting out the 2019/20 Corporate Capital Condition Programme.

NOTED

1. That Report No.63 also referred as detailed in Minute No.23 below.
2. The report sought approval for the annual budget allocation as set out in the report. The Corporate Capital Condition Programme for 2019/20 comprised works which the Council was contractually liable for, as well as works to address health and safety risks. The programme had been prioritised based on condition survey information, reflecting the Strategic Asset Management Plan (SAMP).
3. That as part of the SAMP a core principle was to achieve 100% compliance, alongside other principles to increase income and reduce expenditure, as detailed in the report.
4. That the indicative projects for 2019/20 were set out in the part 2 report, Minute No.23 below referred. Members noted the work required to the Civic Centre air conditioning units.
5. The value of the Council's property portfolio and the need to ensure that the Council's responsibilities and liabilities were addressed effectively.
6. That the detailed projects and expenditure outlined in the programme would be subject as and when appropriate, to further individual portfolio decisions.

Alternative Options Considered: Do nothing – not sustainable given the current estimated total backlog for capital condition works on corporate properties was £18m.

DECISION: The Cabinet agreed to

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1. Approve £1.5m allocation to 2019/20 Corporate Capital Condition Programme (CCCP), as previously reported in the Capital Strategy 2019/20 and, 4 Year Capital Programme 2019/20 to 2022/23 as a project subject to approval.
2. Delegate authority to the Cabinet Member for Finance and Procurement to approve variations within the Corporate Capital Condition Programme (CCCP) allocation for 2019/20.

Reason: NOTED, the detailed reasons for the recommendations as set out in section 4 of the report.

(Key decision – reference number 4853)

12

FUTURE COMMISSIONING OF THE 0-19 SERVICES

Councillor Mahtab Uddin (Cabinet Member for Public Health) introduced the report of the Executive Director – People (No.47) regarding the future commissioning of 0-19 services.

NOTED

1. That Report No.50 also referred as detailed in Minute No.20 below.
2. That the report sought agreement to explore a potential partnership agreement between Enfield Council and North Middlesex University Hospital NHS Trust (NMUH), in accordance with Section 75 of the National Health Service Act (2006). The agreement was designed to facilitate the delivery of the Enfield 0-19 Service consisting of Health Visiting and School Nursing. The reasons for and background to, the proposals were set out in the report.
3. That the development of the agreement would improve health and well-being outcomes for children, young people and their families.
4. The proposed transition arrangements that would seek to minimise any disruption to service delivery.
5. The four key ways planned to create efficiencies and improve service delivery as set out in section 3 of the report. The need to ensure that the service going forward was fit for the future at a time of a growing population and increasing service demands.
6. Members welcomed the potential to work with the NMUH in this agreement. Members reiterated their commitment to working with local hospitals in such ways.
7. In response to questions raised, Members were advised of the detailed service requirements being sought by the Council. It was noted that the

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current service provision did not meet the Council's expectations in going forward. The importance of such services was explained, and their potential impact on a range of issues including safeguarding and health matters noted.

8. That the staffing implications arising from the proposals would be addressed with the part 2 report (Report No.50, Minute No.20 below referred).

Alternative Options Considered: NOTED, the detailed alternative options that had been considered as set out in section 4 of the report.

DECISION: The Cabinet agreed to approve

1. The proposal to explore and ultimately enter into a Section 75 Partnership Agreement between Enfield Council and a suitable partner, as detailed in the part two report (Minute No.20 below refers) for the delivery of the 0-19 Service (Health Visiting and School Nursing).
2. Delegation of authority to the Director of Health and Adult Social Care, in consultation with the Director of Law and Governance, to finalise and agree the Section 75 Partnership Agreement and to make any variations during the term of the Agreement.

Reason: NOTED, the detailed reasons for the recommendations as set out in section 5 of the report.

(Key decision – reference number 4721)

13

REARDON COURT EXTRA CARE HOUSING SCHEME

Councillor Nesil Caliskan (Leader of the Council) introduced the report of the Executive Director – People and Executive Director – Place (No.48) updating on requirements for allocation against the Council's Capital Programme to support the development of this project in line with the Council's GLA bid submission.

NOTED

1. That Report No.51 also referred as detailed in Minute No.21 below.
2. Members were pleased to note the positive news that negotiations with the GLA had resulted in an increased capital contribution – from £60,000 to £103,771 per unit, and following a successful bid in February 2019, £9,443,161 funding had now been secured.
3. That this report provided an update on requirements for allocation against the Council's capital programme to support the development of

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this project in line with the Council's GLA bid submission (Minute No.21 below referred).

4. The scope of the development and range of accommodation proposed as set out in the report.
5. The pre-planning application discussions that were taking place prior to the formal planning application being submitted in September 2019. Proposed site modelling discussions were being undertaken, it might be possible to develop circa 91 self-contained homes on the Reardon Court site subject to consideration of a full planning application.
6. Members were advised of the consultation and briefings that had taken place so far.
7. Members praised the proposals and congratulated officers on the progress to date and the success in securing the improved GLA funding allocation as set out in the report. The timescales for the development were noted.
8. A discussion took place on the extra care housing scheme, the units to be provided and the basis on which they would be allocated. The units would provide a good alternative to residential care and allow residents to retain some independence whilst also having access to care support services. This was a significant and sustainable care provision for the Borough.

Alternative Options Considered: NOTED, the detailed options that had been considered as set out in section 4 of the report including doing nothing or proceeding on existing borrowing approvals.

DECISION: The Cabinet agreed to

1. Note the content of the report, including the Council's successful bid to the Greater London Authority (GLA) for £9,443,161 capital funding to develop Extra Care Housing at Reardon Court.
2. Delegate authority to the Executive Director – Place in consultation with the Cabinet Member for Finance and Procurement, the Director of Health and Adult Social Care and the Cabinet Member for Health and Social Care:
 - a. The award of construction work contracts for the demolition and redevelopment of the site.
 - b. Project management and procurement arrangements including operational resourcing, appointments for all pre and post contract construction services and submission of a planning application.
3. Approve the application of funds (circa £2.5m – as detailed in section 3.5.7 of the report) from the Kingsdowne Society Trust to this project –

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subject to administrators releasing the funds and the Charity Commission approval – to reduce the Council's borrowing requirement for the scheme.

4. Approve the allocation of capital funding for this development from the Council's Capital Programme based on the improved business case (Report No. 51 also referred as detailed in Minute No.21 below).

Reason: NOTED, the detailed reasons for the recommendations as set out in section 5 of the report covering the financial rationale, strategic rationale and community and public value rationale.

(Key decision – reference number 4898)

14

BUSINESS PLANS OF THE COUNCIL'S TRADING COMPANIES - ENFIELD INNOVATIONS LTD. (EIL) AND HOUSING GATEWAY LTD. (HGL)

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Commercial Director (No.49) summarising the content of the Business Plans put forward by two of the Council's trading companies, Housing Gateway Ltd. and Enfield Innovations Ltd.

NOTED

1. That Report No.49 also referred as detailed in Minute No.21 below. The reports had already been subject to consideration by the Shareholder Board. Further reports would be presented to the Shareholder Board when required.

Alternative Options Considered: NOTED, the alternative options considered as set out in section 4 of the report.

DECISION: The Cabinet agreed to

1. Approve the presented business plans for Housing Gateway Ltd. and Enfield Innovations Ltd. in line with the recommendations made by the Shareholder Board, as detailed within paragraphs 2.1 to 2.4 of Appendix 1 to the report, and paragraphs 2.1 to 2.3 of Appendix 2 to the report.
2. Delegate to the Shareholder Board authority to approve as shareholder representative the final proposed financial structure for Housing Gateway Ltd. based on the presentation of a full options appraisal by the company, and within the remit of the Shareholder Board's Terms of Reference.
3. Delegate authority, as recommended by the Shareholder Board, to the Council's Commercial Director to act as representative of the Council's

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shareholder function and make decisions on shareholder reserve matters relating to the delivery of the approved business and operating plans of the Council's wholly owned trading companies, where such decisions would not require Member approval if applied to a Council department under the Council's scheme of delegation.

Reason: NOTED, that the detailed reasons for the recommendations were set out in section 5 of the report.

(Key decision – reference number 4928)

15

CABINET AGENDA PLANNING - FUTURE ITEMS

NOTED, for information, the provisional list of items scheduled for future Cabinet meetings.

16

MINUTES OF CABINET SUB-COMMITTEES

NOTED, for information, the minutes of the following meetings:

1. Shareholder Board – 25 June 2019
2. Local Plan Cabinet Sub-Committee – 27 June 2019

17

DATE OF NEXT MEETING

NOTED, that the next meeting of the Cabinet was scheduled to take place on Wednesday 11 September 2019 at 7.15pm

At this point of the meeting, Councillor Caliskan (Leader of the Council) asked the Cabinet to consider the supplementary part one agenda as detailed in Minute No.18 below.

18

MATTER REFERRED FROM THE OVERVIEW AND SCRUTINY COMMITTEE - FUTURE OF THE RESPONSIVE REPAIRS SERVICE

Councillor Nesil Caliskan (Leader of the Council) introduced the matter referred from the Overview and Scrutiny Committee in respect of the Future of the Responsive Repairs Service.

NOTED that at its meeting on 9 July 2019, the Overview and Scrutiny Committee had agreed to refer this matter back to the Cabinet for re-consideration following the call-in of the previous Cabinet decision taken on 12 June 2019.

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AGREED, that this matter be considered as an urgent item in order to meet the requirements of the call-in process for the re-consideration of this item at the next scheduled Cabinet meeting. Cabinet Members confirmed that they had all had an opportunity to read and consider the papers being presented to them for consideration and, agreed to proceed with the item as set out below.

NOTED

1. The report of the Executive Director – Place (No.64) responding to the issues raised during the call-in process, together with the Cabinet report of 12 June 2019 (No.8) and an extract of the minutes of the Overview and Scrutiny Committee held on 9 July 2019.
2. That the report had previously been considered by the Overview and Scrutiny Committee as part of the pre-decision scrutiny process. The comments made at that time had been taken into consideration when preparing the report for Cabinet consideration in June. Following the Cabinet decision, the decision had been called-in and subject to Overview and Scrutiny consideration, as outlined in the report.
3. Members reiterated the commitment of the Council's administration to insourcing services. This was a major service area and an area of work which currently resulted in resident complaints and significant casework for Ward Councillors.
4. The Cabinet reiterated their support of the original Cabinet decision whilst noting the issues that had been raised for re-consideration.
5. In response to questions raised, the Director of Law and Governance explained in detail the Council's scrutiny and call-in processes.
6. Whilst acknowledging the concerns raised by Members over the delay in implementing the Cabinet decision, Councillor Caliskan (Leader of the Council) reiterated that the Council had a clear and radical agenda with politically led decisions that would be subject to challenge from individuals who had different politics. Councillor Caliskan noted that those Councillors who voted against the report at Overview and Scrutiny simply do not share the political belief that Councils should look to insource services. The scrutiny process had resulted in detailed discussion and improvements to the report considered by the Cabinet. The report addressed the points that had been raised by the Overview and Scrutiny Committee.
7. Members extended their thanks and appreciation to the officers involved for the significant work that had been undertaken.

DECISION: The Cabinet agreed to re-confirm their original decision as set out in the recommendations of Report No.8 – Cabinet – 12 June 2019 and detailed below:

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1. Agreed a phased approach to in-sourcing the day to day repairs service as detailed in section 3 of the report and noted the creation of a multi-disciplinary Operational Board which would report on progress to the Repairs Task Force.
2. Approve a mobilisation budget of £1.2 million, allocated over 2 years, funded from HRA repairs reserve.
3. Note that a 5-year business plan would come forward as part of the annual HRA budget cycle for 2020/21.
4. Delegate authority to the Director of Housing and Regeneration to commence procurement and tendering exercises to mobilise 5-year contracts, for compliance works including gas servicing, electrical checks and lift services along with back up responsive repairs services.

(Key decision – reference number 4868)

Councillor Dogan left at this point of the meeting.

19

EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED, in accordance with Section 100(A) of the Local Government Act 1972 to exclude the press and public from the meeting for the items of business listed on part two of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).

20

FUTURE COMMISSIONING OF THE 0-19 SERVICES

Councillor Mahtab Uddin (Cabinet Member for Public Health) introduced the report of the Director of Public Health (No.50).

NOTED

1. That Report No.47 also referred as detailed in Minute No.12 above.
2. The additional information provided to Members within the report. In response to questions raised, a discussion took place on the staffing implications and the proposals for future provision together with the potential opportunities in going forward.

3. The clear priorities and objectives of both the Council and NMUH.

Alternative Options Considered: As detailed in Minute No.12 above.

DECISION: As detailed in Minute No.12 above.

Reason: As detailed in Minute No.12 above and section 5 of the report.
(Key decision – reference number 4721)

21

REARDON COURT EXTRA CARE HOUSING SCHEME

Councillor Nesil Caliskan (Leader of the Council) introduced the report of the Executive Director – People and Executive Director – Place (No.51).

NOTED

1. That Report No.48 also referred as detailed in Minute No.13 above.
2. The detailed capital programme requirements and financial implications as set out in the report. The capital programme allocation would be subject to the agreement of full Council.
3. The implications of the timing of the proposals in relation to the planning process and contract tendering processes.

Alternative Options Considered: NOTED, the alternative options considered as set out in section 4 of the report and in Minute No.13 above.

DECISION: The Cabinet agreed the decisions as set out in Minute No.13 above and recommended to Council to approve the allocation of the sum set out in recommendation 2.4 of the report, capital funding for this development from the Council's Capital Programme based on the improved business case.

Reason: The reasons for the recommendations were set out in Minute No.13 above and section 5 of the report.

(Key decision – reference number 4898)

22

BUSINESS PLANS OF THE COUNCIL'S TRADING COMPANIES - ENFIELD INNOVATIONS LTD. (EIL) AND HOUSING GATEWAY LTD. (HGL)

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Commercial Director (No.52).

NOTED

CABINET - 17.7.2019

1. That Report No.49 also referred as detailed in Minute No.14 above.
2. That in addition to consideration by the Shareholder Board, future reports would be presented, as and when necessary, to Cabinet and Council for their agreement.

Alternative Options Considered: NOTED, the alternative options that had been considered as set out in Report No.49 and Minute No.14 above.

DECISION: The Cabinet agreed the recommendations as set out in Report No.49 and Minute No.14 above.

Reason: NOTED, the reasons for the recommendations as set out in Report No.49 and Minute No.14 above.

(Key decision – reference number 4928)

23

2019/20 CORPORATE CAPITAL CONDITION PROGRAMME

Councillor Mary Maguire (Cabinet Member for Finance and Procurement) introduced the report of the Executive Director – Place (No.63).

NOTED

1. That Report No.46 also referred as detailed in Minute No.11 above.
2. The detailed 2019/20 Corporate Capital Condition Programme as set out in Appendix A of the report.

Alternative Options Considered: NOTED, the alternative options that had been considered as detailed in Report No.46, Minute No.11 above.

DECISION: The Cabinet agreed to approve delegated authority for the scheme of delegation to manage delivery of the 2019/20 Corporate Capital Condition Programme (CCCP) as set out in Appendix A of the report.

Reason: As detailed in Report No.46, Minute No.11 above referred.

(Key decision – reference number 4853)