

London Borough of Enfield

Council

Meeting 3rd March 2021

Subject: Capital Programme Monitor Period 8 (November) 2020
Cabinet Member: Councillor Maguire
Executive Director: Fay Hammond (Resources)

Key Decision: **KD5202**

Purpose of Report

1. The purpose of this report is to inform Members on the current position (as at the end of November 2020) of the Council's 10-Year Capital Programme 2020/21 to 2029/30, considering the latest information available for all capital schemes including the funding arrangements.
2. The report shows that the 2020/21 forecast year end expenditure for the approved programme is projected to be £221m: £123m General Fund, £75m HRA and £23m for Enfield Companies.
3. The HRA Capital programme now forms part of a new standalone HRA Monitoring Report, covering both Capital and Revenue budgets. This report includes a high-level overview of the figures only.
4. The report sets out the estimated capital spending plans for 2020/21 to 2029/30 including the proposed arrangements for funding and confirms that the revenue capital financing costs for the programme are provided for in the budget.
5. In February 2020, Council approved the 2020/21 Capital Budget and noted the 2020/21-2029/30 10-Year Programme (KD5026). This included approval for the HRA 10-Year Capital Programme of £1,173m.
6. The 2020/21 capital budgets include new programmes, which were approved as part of the budget setting process. These new programmes were described as 'Requested Additions'.
7. Each 'Requested Addition' is subject to a separate individual report, which grants the approval to spend, the budget envelope approved by Council. Table 3 details those projects which have obtained the relevant approval to spend and are now included in the approved Capital Programme, as well as new additions to the programme, which will require Council approval.
8. Appendix A details the revised 10-Year Capital Programme including all programmes with approval to spend. The total budget is £1,769m.
9. Appendix B lists the projects where individual delegated approvals are still required and Appendix C details the overall total revised 10-Year Capital Programme, with a total budget of £2,298m.

Proposals

10. Following approval and recommendation by Cabinet on the 3rd of February, Council is requested to:
11. Note the additions to the Capital Programme as set out in Table 3; including the Public Sector Decarbonisation Scheme (£3.8m), granted by the Department for Business, Energy and Industrial Strategy.
12. Approve the addition of £1.5m to the Council's approved ten-year Capital programme, subject to a forthcoming portfolio decision.

Relevance to the Council Plan

13. The overarching aim of the Council's Capital Programme is to provide a framework within which the Council's investment plans can be delivered. These plans are informed by the Council's strategic objectives as detailed in the Enfield Council Plan 2020 to 2022. The objectives are to:
 14. Deliver good homes in well-connected neighbourhoods
 15. Sustain strong and healthy communities
 16. Build our local economy to create a thriving place

Background

17. The Corporate plan also identifies 3 guiding principles, which underpin these objectives; they will govern how the Council communicates with residents, works with residents and works as efficiently as possible, including increasing resident access to digital services and transactions.
18. This is the third report on the Capital Strategy (2020/21) and 10-Year Capital Programme (2020/21 to 2029/30). The report is at the end of the eight period, November.
19. Impact of COVID-19
20. The main impact of COVID-19 on the Capital Programme is a reduced spend, which has resulted in additional budget reprofiling. The current estimates within this report are based on project managers knowledge as at the end of November. The latest lockdown has made accurate forecasting to the 31st March more challenging . It is therefore likely that there will slippage at year end, that has not been included in current year end forecasts, despite the prudent approach adopted.
21. Prior to the quarter one monitor, it was estimated that at least 25% of current year budgets would be reprofiled into 2021/22. Since then, a total of £238m has been reprofiled to future years. A further £37m was reprofiled during this period-8 monitoring. The total budget reprofiled for 2020/21 so

far is £275m, which represents 62% of the 2020/21 revised budget at quarter one (£442m).

22. The forecasts contained within this report are based on a snapshot taken of the financial position, taken at the end of November. Whilst project managers have been prudent regarding year end forecasts, there is a risk that the impact of future lockdowns may impact project delivery, which in turn will impact year-end financial forecasts.
23. Despite the additional challenges presented by COVID-19 during 2020/21, good progress has been made on a number of projects including the highways programme, the school's capital programme, the corporate property investment programme including the refurbishment of the ground floor Civic Centre. HGL is progressing the purchase of rough sleepers' units funded by the GLA Homeless grant on securing.
24. A number of projects will also be completing this financial year including the Genotin road (Metaswitch) and LED lighting project. Further information on project outputs is available from paragraph 48, the project outcomes section of the report.

Main Considerations for the Council

25. The total capital programme, detailing all programmes with the relevant approval to spend is itemised in Appendix A. It shows the revised 10-Year position inclusive of carry-forwards from 2019/20.
26. The Council's capital budget for the current financial year is summarised in Table 1 below. It provides the latest position reflecting updated programme expenditure profiles as advised by programme managers.

TABLE 1

Current Year Approved Capital Programme	2020/21 Budget (Q2) £'000	Reprofil- ing £'000	Additions £'000	2020/21 (P8) Forecast £'000	*Actuals £'000	Spend %
Resources	5,676	(425)	0	5,251	986	19%
People	4,550	3,591	0	8,141	4,121	51%
Place	45,938	(4,884)	5,185	46,239	20,608	45%
Meridian Water	72,124	(9,077)	0	63,046	21,303	34%
Chief Executive	57	0	0	57	0	0%
General Fund	128,345	(10,795)	5,185	122,735	47,018	38%
Energetik	6,942	(5,287)	0	1,655	1,655	100%
Housing Gateway Ltd	28,550	(7,050)	0	21,500	1,712	8%
Total General Fund	163,837	(23,132)	5,185	145,890	50,385	35%
Place - HRA	89,174	(14,305)	0	74,869	17,420	23%
Total Capital Programme	253,010	(37,437)	5,185	220,759	67,805	31%

*The Resources actuals exclude staff recharges and other project costs of £996k, that will be transferred from Revenue cost centres.

*The Meridian Water actuals exclude approximately £7.6m of rolled up capitalised interest costs.

27. Reprofiling of budgets are changes regarding the forecast timing of expenditure from the approved programme, between financial years, with no reported increase or decrease in budget requirement.
28. At November 2020 (period 8), £37.4m (15% of the quarter two forecast) is to be reprofiled from 2020/21 to future years. This represents 14% of the General Fund quarter two forecast and 16% for the HRA.
29. Table 2 below analyses the budget reprofiling; with explanations below the table for the significant items within the General Fund programme.

TABLE 2

Budget Reprofiling to Approved Programmes	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	Future Years £'000
Libraries - Access Centres	(100)	100	0	0	0	0
IT Investment	(325)	186	138	0	0	0
RESOURCES	(425)	286	138	0	0	0
Schools' Capital Programme	3,591	(3,591)	0	0	0	0
PEOPLE	3,591	(3,591)	0	0	0	0
Changes to Waste & Recycling Collections	(65)	65	0	0	0	0
Corporate Condition Programme	(3)	3	0	0	0	0
Corporate Property Investment Programme	919	(1,664)	745	0	0	0
Electric Quarter	(380)	380	0	0	0	0
Extra Care Housing: Reardon Court	(500)	500	0	0	0	0
Flood Alleviation	(250)	250	0	0	0	0
Genotin Road (Metaswitch)	(800)	800	0	0	0	0
Highways & Street Scene	(70)	70	0	0	0	0
Housing Adaptations & Assistance (DFG)	(500)	500	0	0	0	0
Meridian Water	(9,077)	9,077	0	0	0	0
Montagu Industrial Estate	(2,000)	2,000	0	0	0	0
Town Centre Regeneration	(235)	235	0	0	0	0
Vehicle Replacement Programme	(1,000)	1,000	0	0	0	0
PLACE	(13,961)	13,217	745	0	0	0
Energetik	(5,287)	5,287	0	0	0	0
Housing Gateway Ltd	(7,050)	7,050	0	0	0	0
COMPANIES	(12,337)	12,337	0	0	0	0
Place - HRA	(14,305)	(13,312)	(83,213)	(37,313)	(15,527)	163,670
HRA	(14,305)	(13,312)	(83,213)	(37,313)	(15,527)	163,670
TOTAL Budget Reprofiling	(37,437)	8,936	(82,330)	(37,313)	(15,527)	163,670

30. IT Investment (-£0.325m): reprofiling reflects minor delays in a number of schemes including the Customer Platform Replacement.
31. Schools Capital Programme (+£3.591m): budgets have been brought forward to fund the following:
- £2m for West Lea, as phase-2 has already commenced;
 - £0.400m - Broomfield school final phase of works commenced on heating, roof and windows;

- £0.150m for Swan Annex due to higher costs than anticipated for additional child safety works;
 - £0.100m for Former Eldon Secondary Tuition Centre buildings and site - new programme going forward for demolition and clearing works;
 - £0.100m Winchmore for final costs for completed scheme.
32. Corporate Property Investment Programme (+£0.919m): Budget brought forward to meet expected spend on the Enfield Highway Carnegie Building, the Civic Centre, Dugdale/Thomas Hardy and works on the Hub-4: Edmonton Green. Progress of the CPIP projects recovered following the relaxation of the initial Covid-19 lockdown restrictions.
33. Electric Quarter (-£0.380m): As reported in Quarter-2; the budget is being further reprofiled due to the outstanding compulsory purchase order (CPO) claims.
34. Extra Care Housing: Reardon Court (-£0.500m): It is likely the full revised spend will not occur by March 2021 as the second lockdown has impacted on the demolition contractor programme for works by March 2021. The forecast has therefore been reduced in line with current site activity and associated fees.
35. Flood Alleviation (-£0.250m): There is an increase in scope and funding of the programme. This includes £200k of GLA funded works to be carried out in future years (such as maintaining trees during establishment period) for the Enfield Chase Restoration Project. £0.050m reprofiled for the Four Hills Public Realm Improvements due to issues surrounding contractor resourcing.
36. Genotin Road: Metaswitch (-£0.800m): Completion date is now due for January 2021. Estimated retention amount circa £0.800m has been reprofiled to 2021.
37. Housing Adaptations & Assistance (-£0.500m): Reprofiling due to the impact of COVID-19; where works stopped on sites, and referrals from social services reduced as client visits were not taking place during the first lockdown. Both clients and staff were shielding. However, procedures are now in place, with risk assessments that allow visits and works to progress. Social services are facing a backlog of work and the reprofiling of £0.500m will support the adaptations.
38. Meridian Water (-£9.077m): The following has contributed to reprofiling £9m from the current year to 2021/2022 since September:
- £1.200m not required in this financial year for the land development by Vistry, as negotiated terms of development will not require funds to be released till next financial year.
 - Housing Infrastructure Fund(HIF) Enabling Works (-£1.000m). Enabling works mainly relate to preparatory work on third party land being acquired for HIF works. Acquisition timescales are related to the CPO, which was made in August 2020, with the public inquiry in April 2021. The acquisition of the land and commencement of the works are expected to happen after this in Quarter 1&2 of 2021/22

- Meanwhile Strategy Development and Delivery Services (£0.450m). Rescheduling of meanwhile master planning work to align with timetable for Masterplan version 2 work
 - Ground Floor strategy works have now been rescheduled to take place next year to align with Meridian 4 requirements
 - Legal Advice (external) related to HIF CPO (-£0.247m); CPO continues on target, but legal advice requirement has not been great as expected this financial year
 - Zone 1 Remediation and enabling works (-£0.200m); contingency not currently required. The contract has now been signed with Cadent and handed over to Vistry, but some element of Council intervention may still be required next
 - Meridian Two Delivery Monitoring (-£0.125m); development agreement negotiations ongoing, scheme expected to commence in 2021/22
 - Registered Provider (RP) Framework (-£0.100m); work is progressing as expected however external costs have not been at the level
 - Grant Funding Applications (-£0.100m) not yet required as no appropriate grants have been available this year.
39. Montagu Industrial Estate (-£2.000m): Only one property holder out of 53 compensable interest holders has come forward to sell .The budget profiled for 2021/22 is expected to relate to Compulsory Purchase Order resolutions.
40. In the event that no further engagement comes forward from those interests, the Council will seek a resolution to grant a CPO and then seek confirmation of the Order at a Public Inquiry. If successful at the inquiry , the Council will be entitled by law to acquire all those interests necessary to proceed with the redevelopment . The Council can then obtain Vacant Possession by either a Notice of Entry or General Vesting Declaration.
41. To mitigate the risk to the Joint Venture of failure to obtain confirmation of the Order, the Council will continue to engage with all parties with a valid claim throughout the process leading up to the Inquiry and will complete all necessary documentation in support of the CPO including an Equalities Impact Assessment, Economic Impact Assessment and Statement of Reasons. The Council will also support businesses to relocate either on or off site, subject to viability. All of the above measures will assist in mitigating the Council's position at Inquiry, if no other claimants come forward by agreement in the foreseeable future
42. Vehicle Replacement Programme (-£1.000m): The £1m is for the People Transport Service (PTS); these are the vehicles used for the transport of SEN children. The initial agreed proposal was to begin the conversion from contract hire to outright purchase in 2020/21. However, as part of the fleet due diligence, to establish best value, another contract hire provider submitted a quote which would make the purchase not the best option. LBE is in the process of establishing the validity of the quote in terms of specification and service level prior to running a formal tender process
43. Energetik (-£5.287m): £5m HNIP Grant, will be transferred, therefore there will be no further loan drawdown for the rest of the year.

44. Housing Gateway Ltd (-£7.050m): HGL expects to drawdown the remainder of the allocation in Q4 2020/21, supported with the grant offered by the GLA to purchase of 73 units by 31st March 2021 for the rough sleepers' accommodation programme.
45. For HRA (-£14.305m), refer to the HRA report.
46. Approved Additions to the Capital Programme

TABLE 3

Additions to the Approved Capital Programme	2020/21 £'000	2021/22 £'000	Total Growth £'000	Funding Sources (Approval Report)
Edmonton Cemetery	450	0	450	<i>Borrowing (KD5084)</i>
Energy Decarbonisation (RE:FIT)	0	3,819	3,819	<i>Grant (SALIX- BEIS Public Sector Decarbonisation)</i>
Flood Alleviation	493	0	493	<i>Additional Grant (Environment Agency)</i>
Healthy Streets	2,469	0	2,469	<i>Additional Grants (TFL)</i>
Highways & Street Scene	45	0	45	<i>S106</i>
Traffic & Transportation	28	0	28	<i>Additional Grants (TFL)</i>
Land Investment	1,500	0	1,500	<i>Borrowing (KD-TBC)</i>
Vacant Property Review	200	0	200	<i>Borrowing (Operational Decision)</i>
PLACE	5,185	3,819	9,004	
TOTAL Growth	5,185	3,819	9,004	

47. Appendix B details the Requested Additions, where further approval is yet to be obtained.
48. 2020/21 Forecast and Expected Outcomes
49. The 2020/21 revised Capital Programme budget (i.e. forecast) is £206m, as detailed in Table 1 above. Appendix A provides a breakdown by programme and department. The following paragraphs describe the progress and expected outcomes for the significant programmes.
50. Resources
51. IT Investment (£5.101m): The IT Contingency budget has been fully exhausted; the overall IT budget was recalibrated following a review of the progress of each scheme. The £5.1m forecast represents estimated spend against: Customer Platform Replacement (£2.1m), Infrastructure Programme (£2m), New Device Rollout Build the Change (£0.303m), Liquid Logic (£0.221m), Payments programme (£0.181m).
52. People

53. Schools' Capital Programme (£7.691m): Since Q2 there has been significant completion of school programme works totalling almost £2m. This includes progress of the following:
- Broomfield School Repairs has two new Science Labs fitted out, as well as some internal corridor and fire improvement works.
 - De Bohun School has new boilers fitted as well as asbestos removal work carried out.
 - Aylands School Rebuild has incurred design costs up to tender with further works earmarked for the new year.
 - Phase-2 has been completed at West Lea with Phase-3 commencing which entails expansion of the Hall and re-organisation of classrooms.
 - Oakthorpe School, urgent heating and plant distribution works have been carried out.
 - Oaktree School expansion works have commenced, and UK Power Networks (UKPN) have carried out upgrading to the mains for the entire school in readiness for the school expansion phase.
54. Place
55. Edmonton Cemetery (£0.824m): The expansion of the cemetery to provide additional burial space as all plots in the old section have been sold. The new burial plots have been completed. £0.450m growth to budget as per KD5084 report. The project reached 'practical completion' in July 2020, but there are some outstanding works including landscaping and to the link road. As at period 8, there is circa £0.400m to pay for the outstanding works, consultant fees and to settle the contractors' final account.
56. Southgate Cemetery (£0.799m): Landscaping to be completed around new construction by end of January 2021.
57. Flood Alleviation (£2.302m): The programme continues to progress with developments made within the following schemes:
- Turkey Brook Flood Alleviation Scheme (£1.140m) is expected to be completed in January 2021. Works will reduce the risk of flooding to homes within the Borough.
 - Enfield Chase Restoration Project (£0.843m) is heavily weighted towards quarters 3-4 as autumn/winter is the best time to plant trees. The works entail the creation of 60 hectares of woodland and a path linking Trent Park and Hilly Fields.
 - Haselbury Neighbourhood Improvements (£0.218m) works started on site in July; it will reduce the risk of flooding to homes in the borough, enhance underused green spaces and improve the public realm.
 - Four Hills Public Realm Improvements (£0.100m) works started on site in October. It includes the construction of rain gardens, and other features to reduce surface water runoff, wildflower swales and public realm improvements.
58. LED Street Lighting (£5.137m): Replacement of the borough's street lights with LED units by the end of this financial year. The contractor is installing LED's to a revised programme which is progressing well. Delays in the supply of specialist equipment moved the final completion date from December to February. Project outputs achieve significant reductions in

electricity consumption with associated reductions in revenue costs and carbon emissions.

59. Highways and Street Scene (£6.831m): The highways programme continues to progress with developments made within the following schemes:
 - Carriageway Resurfacing (£2.453m) works commenced in early May and are carried out on a priority basis on the roads listed in the Borough Capital Report. Carriageway renewal and resurfacing works improve the condition of Enfield's roads.
 - Planned Defects (£1.823m) works to improve the footway and carriageways within the borough. Contractors carry out planned works as identified by inspectors throughout the year.
 - Footway Renewal (£1.157m) works have continued into the third quarter. 23 schemes have been completed with 3 schemes currently progressing on site. Remaining 5 schemes have been programmed to be completed by end of financial year. Works improve the condition of the borough's footways.
 - Other schemes progressing within Highways include the works on: Structures-Bridges and Culverts (£0.378m), Playground and Parks Infrastructure (£0.234m), Watercourses (£0.231m), Bridge Renewal (£0.200m), Highway Trees Removal & Replacement (£0.147m) and Minor Highway Improvements (£0.135m). These include the removal of deteriorating tree stock and replacement with young healthy trees. There will also be improvements to shrub bed areas with new planting, verge protection improvements and planting rain gardens.
60. Tennis Courts Works and Broomfield Park (£0.539m): reconstruction and improvement work (inclusive of new floodlighting) have commenced on site, with progress and programme being monitored regularly.
61. Vehicle Replacement Programme (£0.600m): Existing contract expires and waiting for decision on Highways and Verges in-sourcing; £0.600m allocated for 2020/21 if decision is made prior to the end of the financial year.
62. Healthy Streets (£4.716m): The programme continues to progress with developments made within the following schemes:
 - A1010 Major Scheme (£1.820m) civil works completed with only snagging and some minor works remaining.
 - Angel Walking/Cycling Link (£0.423m) completion due by end of December 2020.
 - Liveable Neighbourhood Enfield (£0.370m) completion of feasibility work, public realm co-design and traffic modelling by March 2021.
 - School Streets' construction completed and evaluation underway (£0.293m).
 - Upper Edmonton West (£0.268m) phase-1 under construction and phase- 2 designed for detailed design completion.
 - Quieter Neighbourhoods (£0.570m) construction complete for Bowes and Fox Lane, with minor works remaining and evaluation underway.

63. Traffic and Transportation (£0.833m): 66% of which is for the delivery of enabling works for the new 456 bus route and bus priority schemes on Fore Street, Green Lanes and Cockfosters Road. A further £0.140m will be invested in safety improvements to Carterhatch Lane (east of the A10), with £0.075m utilised to increase the provision of additional rapid electric vehicle charging points in the Borough. The remainder of the LIP allocation will enable access and safety improvements to various junctions, better management of kerb-side parking and minor works around schools.
64. Meridian Water (£63.046m): The following milestones are forecast to be delivered in 2020/21, however, it should be noted that a number of the milestones are dependent on the conclusion of commercial negotiations or the conclusion of complex land negotiations, which are not straight forward, resulting in unexpected setbacks:
- delivering a revised masterplan incorporating the Council's vision and strategies for Meridian Water,
 - purchasing land required to deliver the non-rail strategic infrastructure funded by the HIF grant,
 - delivering planning and design for the rail and non-rail strategic infrastructure funded by the HIF grant,
 - securing the outline planning consent for 2,300 homes in Phase-2,
 - bringing forward Meridian Four (BtR), Meridian Five (senior living with care) and closing the development agreement on Meridian Two,
 - delivering the sustainability strategy and community housing plan for Meridian Water,
 - relocation of the gas Pressure Reduction Station (PRS) on Willoughby Lane to enable development of Meridian One and future development of Phase-4,
 - purchase of the Hastingwood Estate - exchanged in 2016, completion already taken place this year, site will bring in £0.330m annual meanwhile income,
 - delivering meanwhile strategy for Meridian Water to maximise revenue income and Place-making, including £3.3m investment in the Troubador film studios,
 - delivering the Building BLoQs meanwhile scheme,
 - contractually binding purchase of LAR units at Meridian One from Vistry.
 - delivering an employment strategy for Meridian Water and a Skills Academy.
65. Corporate Condition Programme (£2.125m): Works progressing according to plan; including the various conditioning works on LBE properties with a total estimated spend of £0.573m on the Civic Centre. Other expenditure to cover works on: Beech Barn Farm (£0.380m), Edmonton Cemetery Chapel (£0.100m) and asbestos management on various buildings (£0.080m). Further conditioning works for 2020/21 are carried i.e. Craig Park YC, Bramley Clock Tower, Church St. Recreation Ground and Trent Park Gate.
66. Corporate Property Investment Programme-Other Operational Property (£1.840m): Works are progressing on the Enfield Highway Carnegie Building, which includes insulation, fire doors, mechanical ventilation and electric installations. These works will be completed this financial year and

the Independent Learning Disabilities Service (IDLS) will move in. Other works fall as part of the Build the Change project described below.

67. Corporate Property Investment Programme - Build the Change (£2.160m): Delivery of new toilet and ground floor reception facilities in the Civic Centre, development of test fit designs for the Civic Centre and designs for the Edmonton Green and Thomas Hardy buildings.
68. Electric Quarter (£1.450m): Project delivery in respect of Library fit out and commercial/community space. Consultancy and project management costs associated with production of specification, employer's requirements, capital contribution towards a 3rd party occupier of the commercial space. £1.25m forecasted against CPO claims, which remains outstanding. Some claims may not be settled owing to claimant overstating their entitlements.
69. Genotin Road (Metaswitch) (£9.672m): The fit-out works are being finalised and due to complete in the 1st quarter of 2021. Metaswitch (now owned by Microsoft) will be in occupation in Quarter 1, 2021.
70. Land Investment (£1.500m): The Council have some legacy property holdings outside of the Borough. In order to maximise the potential value of these holdings, certain enabling works need to be affected urgently (where the works only became apparent at the very end of 2020) and require appropriate funding to be made available this financial year.
71. Montagu Industrial Estate (£1.000m): Public consultation on the redevelopment has commenced. Negotiations are ongoing with existing landowners and in advance of CPO.

Extra Care Housing: Reardon Court (£1.500m): Once demolition works have completed, further ground condition surveys and design work will commence.
72. Housing Adaptations & Assistance (£1.700m): Referrals from Social Services have started to increase and so have approvals. Now that contractors are back on-site, there is a steady flow of completed DFGs.
73. Energetik (£1.655m): Energetik has completed the Ponders End Heat Network (PEHN) extension from Alma to Electric Quarter. By the end of 2020/21 the setup of construction site at the EcoPark for its Meridian Water heat network energy centre will be complete. Sewer diversions at the EcoPark has started but the build of the Energy Centre at EcoPark and the Meridian Water heat network pipe will not commence until March/April 2021. Completion of the Meridian Water Heat Network is on progress to be completed to suit the requirements of Meridian One and Meridian Two.
74. In terms of construction, there has been little impact due to Covid-19 on the company with the exception that it was able to accelerate completion of the Ponders End Heat Network (PEHN) extension from Alma to Electric Quarter due to there being less traffic on the normally busy South Street road.

75. Housing Gateway Ltd (£21.500m): At the end of November, HGL had purchased 12 properties, with 2 properties subsequently being purchased at the beginning of December. HGL expects to drawdown the remainder of the allocation in the last quarter of the financial year, supported with the grant offered by the GLA to purchase of 73 units by 31st March 2021 for the rough sleepers' accommodation programme.

76. Financing the Capital Programme

77. Table 4 sets out the current financing position for the 2020/21 to 2029/30 Approved Capital Programme.

TABLE 4

10-Year Capital Programme Financing	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26-2029/30	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
External- Grants & External Contributions	30,348	145,201	2,578	0	0	0	178,128
LBE Resources- Reserves & Capital Receipts	0	2,436	0	0	0	0	2,436
Borrowing	115,541	239,351	41,565	8,899	180	0	405,536
Total General Fund	145,890	386,988	44,143	8,899	180	0	586,099
External - Grants & External Contributions	3,450	19,597	49,000	42,249	15,658	25,450	155,403
LBE Resources- Reserves & Capital Receipts	27,036	86,034	56,648	35,507	74,117	450,397	729,740
Borrowing	44,383	62,999	10,767	56,739	0	123,007	297,894
Total HRA	74,869	168,630	116,415	134,495	89,774	598,854	1,183,037
Total Programme	220,759	555,618	160,558	143,394	89,954	598,854	1,769,136

78. Financing: Capital Grants

TABLE 5

Department	2020/21	Funding Sources
	£'000	
PEOPLE		
Schools' Future Programme	7,691	Education and Skills Funding Agency (ESFA)
Total PEOPLE	7,691	
PLACE		
Flood Alleviation	1,635	GLA, Thames21 and Environment Agency
Extra Care Housing: Reardon Court	1,000	Greater London Authority (GLA)
Angel Edmonton (Fore Street)	75	Good Growth Fund GLA)
Traffic and Transportation	633	TFL
Healthy Streets	4,716	TFL
Haselbury Neighbourhood Improvements	50	S106
Tennis Courts Works	275	Environment Agency (EA)
Meridian Water	5,773	Housing Infrastructure Fund (MHCLG)
Housing Adaptations (DFG)	1,700	Disabled Facilities Grant (BCF)
Total PLACE	15,587	
COMPANIES		
Housing Gateway Ltd – COVID19 Grant	6,800	GLA Homelessness Grant

Total GENERAL FUND inc Companies	30,348	
Housing Revenue Account:		
Development Programme: Bury Street	1,250	Greater London Authority
Estate Regeneration: Alma Towers	2,200	Greater London Authority
Total HRA	3,450	
Total Capital Grants	33,798	

Public Health Implications

79. Through investment in capital building and maintenance; the Council influences the built environment within Enfield significantly. The built environment in turn influences how residents interact with their environment; for example, during active travel or accessing facilities. Ensuring that our capital buildings are maintained, fit for purpose, and wellbeing considerations are taken in terms of their use, how they promote residents' wellbeing is key to contributing positively towards the public's health. Additionally, ensuring that all buildings have minimal environmental impact also contributes towards enhancing resident's wellbeing.

Environmental and Climate Change Considerations

80. Environmental and climate changes implications are referenced as relevant in the body of the report.

Financial Implications

81. Financial implications are implicit in the report.

Legal Implications

82. The Council has a statutory duty to arrange for the proper administration of its financial affairs and a fiduciary duty to taxpayers with regards to its use of and accounting for public monies. This report assists in the discharge of those duties.

Property Implications

83. Property implications are implicit in the report.

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Director of Finance /Head of Capital and Projects

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Appendices

APPENDIX A – 10-YEAR APPROVED CAPITAL PROGRAMME (projects with approval to spend)

Approved Capital Programme	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
RESOURCES											
Digital Data & Technology											
IT Investment	5,101	3,757	138	0	0	0	0	0	0	0	8,996
Total Digital Data & Technology	5,101	3,757	138	0	0	0	0	0	0	0	8,996
Customer Experience & Change											
Libraries - Access Centres	150	181	0	0	0	0	0	0	0	0	331
Total Customer Experience & Change	150	181	0	0	0	0	0	0	0	0	331
Total RESOURCES	5,251	3,938	138	0	0	0	0	0	0	0	9,327
PEOPLE											
Adult Social Care											
Mental Health and Wellbeing Centre	0	2,500	0	0	0	0	0	0	0	0	2,500
Total Adult Social Care	0	2,500	0	0	0	0	0	0	0	0	2,500
Children & Family Services											
Community Safety	300	0	0	0	0	0	0	0	0	0	300
Contribution to Property (Vulnerable Family)	150	0	0	0	0	0	0	0	0	0	150
Total Children & Family Services	450	0	0	0	0	0	0	0	0	0	450
Education											
School Expansions	1,856	0	0	0	0	0	0	0	0	0	1,856
Schools Maintenance	4,879	30	0	0	0	0	0	0	0	0	4,909
Schools' Future Programme	956	31,143	2,578	0	0	0	0	0	0	0	34,678
Total Education	7,691	31,173	2,578	0	0	0	0	0	0	0	41,443
Total PEOPLE	8,141	33,673	2,578	0	0	0	0	0	0	0	44,393
PLACE											
Environment & Operations											
Alley Gating	81	20	0	0	0	0	0	0	0	0	101
Edmonton Cemetery	824	0	0	0	0	0	0	0	0	0	824
Southgate Cemetery	799	0	0	0	0	0	0	0	0	0	799
Highways:											
Flood Alleviation	2,302	250	0	0	0	0	0	0	0	0	2,552
LED Street Lighting	5,137	0	0	0	0	0	0	0	0	0	5,137
Highways & Street Scene	6,831	70	0	0	0	0	0	0	0	0	6,901
Public Realm Services:											
Changes to Waste & Recycling Collections	190	186	0	0	0	0	0	0	0	0	376
Tennis Courts Works at Broomfield Park	539	0	0	0	0	0	0	0	0	0	539
Vehicle Replacement Programme	600	2,300	0	0	0	0	0	0	0	0	2,900
TfL Supported Schemes:											
Healthy Streets	4,716	2,000	0	0	0	0	0	0	0	0	6,716
Traffic & Transportation	833	0	0	0	0	0	0	0	0	0	833
Total Environment & Operations	22,851	4,826	0	0	0	0	0	0	0	0	27,676
Meridian Water											
Meridian Water	63,046	224,058	0	0	0	0	0	0	0	0	287,104
Total Meridian Water	63,046	224,058	0	0	0	0	0	0	0	0	287,104
Property & Economy											
Broomfield House	28	0	0	0	0	0	0	0	0	0	28
Corporate Condition Programme	2,125	894	0	0	0	0	0	0	0	0	3,019
Corporate Property Investment Programme	4,000	14,257	745	0	0	0	0	0	0	0	19,002
Energy Decarbonisation (RE:FIT)	0	3,819	0	0	0	0	0	0	0	0	3,819
Electric Quarter	1,450	5,303	0	0	0	0	0	0	0	0	6,753
Forty Hall	38	0	0	0	0	0	0	0	0	0	38
Genotin Road (Metaswitch)	9,672	800	0	0	0	0	0	0	0	0	10,472
Land Investment	1,500	0	0	0	0	0	0	0	0	0	1,500
Montagu Industrial Estate	1,000	15,572	20,291	7,427	180	0	0	0	0	0	44,470
Town Centre Regeneration	175	3,591	2,011	0	0	0	0	0	0	0	5,777
Total Property & Economy	19,989	44,237	23,047	7,427	180	0	0	0	0	0	94,879
Housing & Regeneration											
Extra Care Housing: Reardon Court	1,500	20,755	6,515	0	0	0	0	0	0	0	28,770
Housing Adaptations & Assistance (DFG)	1,700	500	0	0	0	0	0	0	0	0	2,200
Vacant Property Review	200	0	0	0	0	0	0	0	0	0	200
Total Housing & Regeneration	3,400	21,255	6,515	0	0	0	0	0	0	0	31,170
Total PLACE exc. HRA	109,285	294,375	29,562	7,427	180	0	0	0	0	0	440,830
Chief Executive (CEX)											
Gentlemen's Row	57	0	0	0	0	0	0	0	0	0	57
Total GENERAL FUND exc. COMPANIES	122,735	331,987	32,279	7,427	180	0	0	0	0	0	494,607
Chief Executive (CEX)											
Companies:											
Energetik	1,655	17,985	11,864	1,472	0	0	0	0	0	0	32,976
Housing Gateway Ltd	21,500	37,016	0	0	0	0	0	0	0	0	58,516
Total COMPANIES	23,155	55,001	11,864	1,472	0	0	0	0	0	0	91,492
Total Chief Executive (CEX)	23,212	55,001	11,864	1,472	0	0	0	0	0	0	91,549
Total GENERAL FUND inc. COMPANIES	145,890	386,988	44,143	8,899	180	0	0	0	0	0	586,099
Housing Revenue Account:											
Asset-Led Works	2,861	18,391	2,813	0	0	0	0	0	0	0	24,065
Demand-Led Works	1,253	3,350	2,550	2,350	0	0	0	0	0	0	9,503
Development Programme	33,922	76,158	69,404	101,123	73,969	82,829	153,237	212,838	77,797	144	881,421
Estate Regeneration	25,393	8,127	2,813	2,102	872	756	59	0	0	0	40,123
Fire-Led Projects	2,867	33,901	9,186	1,394	0	0	0	0	0	0	47,348
Stock-Condition-Led Works	8,572	28,704	29,649	27,525	14,933	14,539	14,539	14,539	14,539	13,039	180,578
Total HRA	74,869	168,630	116,415	134,495	89,774	98,123	167,835	227,377	92,336	13,183	1,183,037
Total PLACE inc. HRA	184,154	463,006	145,977	141,922	89,954	98,123	167,835	227,377	92,336	13,183	1,623,867
APPROVED CAPITAL PROGRAMME	220,759	555,618	160,558	143,394	89,954	98,123	167,835	227,377	92,336	13,183	1,769,136

APPENDIX B – REQUESTED ADDITIONS (subject to individual approvals)

Requested Additions in 10-Year Capital Programme (Strategy Report)	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
RESOURCES											
Digital Data & Technology											
IT Investment	1,700	5,400	1,500	2,700	3,200	800	4,700	200	0	0	20,200
Total Digital Data & Technology	1,700	5,400	1,500	2,700	3,200	800	4,700	200	0	0	20,200
Total RESOURCES	1,700	5,400	1,500	2,700	3,200	800	4,700	200	0	0	20,200
PEOPLE											
Children & Family Services											
Community Safety	0	300	300	150	150	150	150	150	150	150	1,650
Extensions to Foster Carers' Homes	0	270	210	210	210	210	210	210	210	0	1,740
Total Children & Family Services	0	570	510	360	360	360	360	360	360	150	3,390
Education											
School Expansions	0	0	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000	21,000
Schools Maintenance	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Total Education	0	0	0	8,000	8,000	8,000	8,000	8,000	8,000	8,000	56,000
Total PEOPLE	0	570	510	8,360	8,360	8,360	8,360	8,360	8,360	8,150	59,390
PLACE											
Environment & Operations											
Alley Gating	0	80	80	80	80	80	80	80	80	80	720
Edmonton Cemetery	0	0	0	0	0	0	0	0	0	0	0
Crematorium (New Development)	0	7,650	2,450	0	0	0	0	0	0	0	10,100
Highways:											
Flood Alleviation	0	250	250	250	250	250	250	250	250	0	2,000
Highways & Street Scene	0	7,973	7,311	7,667	9,040	8,432	8,844	9,276	10,730	200	69,471
Public Realm Services:											
Workshops for External Commercialisation	0	250	250	0	0	0	0	0	0	0	500
Growth of Trade Waste Service	0	250	250	250	250	0	0	0	0	0	1,000
Vehicle Replacement Programme	0	2,541	2,054	1,913	1,862	7,746	1,806	881	2,600	1,465	22,867
Traffic & Transportation:											
TFL: Healthy Streets	0	3,150	10,400	6,750	3,650	0	0	0	0	0	23,950
TFL: Local Implementation Plans	0	2,584	2,584	2,584	0	0	0	0	0	0	7,752
Total Environment & Operations	0	24,727	25,629	19,494	15,132	16,508	10,979	10,487	13,659	1,745	138,360
Meridian Water											
Meridian Water	0	0	63,534	26,672	25,826	28,942	37,196	35,667	26,688	0	244,525
Total Meridian Water	0	0	63,534	26,672	25,826	28,942	37,196	35,667	26,688	0	244,525
Property & Economy											
Corporate Condition Programme	0	2,650	2,809	2,978	3,156	3,346	3,546	3,759	3,985	0	26,228
Corporate Property Investment Programme	0	0	11,257	3,957	2,500	3,553	2,500	0	0	0	23,767
Town Centre Regeneration	0	0	0	0	0	0	0	0	0	0	0
Vacant Property Review	0	200	200	200	200	0	0	0	0	0	800
Total Property & Economy	0	2,850	14,266	7,135	5,856	6,899	6,046	3,759	3,985	0	50,795
Housing & Regeneration											
Housing Adaptations & Assistance (DFG)	0	2,001	2,001	2,001	2,001	2,001	2,001	2,001	2,001	0	16,008
Total Housing & Regeneration	0	2,001	2,001	2,001	2,001	2,001	2,001	2,001	2,001	0	16,008
Total PLACE	0	29,578	105,430	55,301	48,815	54,350	56,222	51,914	46,333	1,745	449,688
Total (GF) REQUESTED ADDITIONS	1,700	35,548	107,440	66,361	60,375	63,510	69,282	60,474	54,693	9,895	529,278

APPENDIX C – TOTAL 10-YEAR CAPITAL PROGRAMME BUDGET

10-Year Capital Programme	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
RESOURCES											
Digital Data & Technology											
IT Investment	6,801	9,157	1,638	2,700	3,200	800	4,700	200	0	0	29,196
Total Digital Data & Technology	6,801	9,157	1,638	2,700	3,200	800	4,700	200	0	0	29,196
Customer Experience & Change											
Libraries - Access Centres	150	181	0	0	0	0	0	0	0	0	331
Total Customer Experience & Change	150	181	0	0	0	0	0	0	0	0	331
Total RESOURCES	6,951	9,338	1,638	2,700	3,200	800	4,700	200	0	0	29,527
PEOPLE											
Adult Social Care											
Mental Health and Wellbeing Centre	0	2,500	0	0	0	0	0	0	0	0	2,500
Total Adult Social Care	0	2,500	0	0	0	0	0	0	0	0	2,500
Children & Family Services											
Community Safety	300	300	300	150	150	150	150	150	150	150	1,950
Extensions to Foster Carers' Homes	0	270	210	210	210	210	210	210	210	0	1,740
Contribution to Property (Vulnerable Family)	150	0	0	0	0	0	0	0	0	0	150
Total Children & Family Services	450	570	510	360	360	360	360	360	360	150	3,840
Education											
School Expansions	1,856	0	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000	22,856
Schools Maintenance	4,879	30	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	39,909
Schools' Future Programme	956	31,143	2,578	0	0	0	0	0	0	0	34,678
Total Education	7,691	31,173	2,578	8,000	8,000	8,000	8,000	8,000	8,000	8,000	97,443
Total PEOPLE	8,141	34,243	3,088	8,360	8,360	8,360	8,360	8,360	8,360	8,150	103,783
PLACE											
Environment & Operations											
Alley Gating	81	100	80	80	80	80	80	80	80	80	821
Edmonton Cemetery	824	0	0	0	0	0	0	0	0	0	824
Southgate Cemetery	799	0	0	0	0	0	0	0	0	0	799
Crematorium (New Development)	0	7,650	2,450	0	0	0	0	0	0	0	10,100
Highways:											
Flood Alleviation	2,302	500	250	250	250	250	250	250	250	0	4,552
LED Street Lighting	5,137	0	0	0	0	0	0	0	0	0	5,137
Highways & Street Scene	6,831	8,043	7,311	7,667	9,040	8,432	8,844	9,276	10,730	200	76,372
Public Realm Services:											
Changes to Waste & Recycling Collections	190	186	0	0	0	0	0	0	0	0	376
Workshops for External Commercialisation	0	250	250	0	0	0	0	0	0	0	500
Growth of Trade Waste Service	0	250	250	250	250	0	0	0	0	0	1,000
Tennis Courts Works at Broomfield Park	539	0	0	0	0	0	0	0	0	0	539
Vehicle Replacement Programme	600	4,841	2,054	1,913	1,862	7,746	1,806	881	2,600	1,465	25,767
TfL Supported Schemes:											
TfL: Healthy Streets	0	3,150	10,400	6,750	3,650	0	0	0	0	0	23,950
TfL: Local Implementation Plans	0	2,584	2,584	2,584	0	0	0	0	0	0	7,752
Healthy Streets	4,716	2,000	0	0	0	0	0	0	0	0	6,716
Traffic & Transportation	833	0	0	0	0	0	0	0	0	0	833
Total Environment & Operations	22,851	29,553	25,629	19,494	15,132	16,508	10,979	10,487	13,659	1,745	166,036
Meridian Water											
Meridian Water	63,046	224,058	63,534	26,672	25,826	28,942	37,196	35,667	26,688	0	531,629
Total Meridian Water	63,046	224,058	63,534	26,672	25,826	28,942	37,196	35,667	26,688	0	531,629
Property & Economy											
Broomfield House	28	0	0	0	0	0	0	0	0	0	28
Corporate Condition Programme	2,125	3,544	2,809	2,978	3,156	3,346	3,546	3,759	3,985	0	29,247
Corporate Property Investment Programme	4,000	14,257	12,002	3,957	2,500	3,553	2,500	0	0	0	42,769
Energy Decarbonisation (RE:FIT)	0	3,819	0	0	0	0	0	0	0	0	3,819
Electric Quarter	1,450	5,303	0	0	0	0	0	0	0	0	6,753
Forty Hall	38	0	0	0	0	0	0	0	0	0	38
Genotin Road (Metaswitch)	9,672	800	0	0	0	0	0	0	0	0	10,472
Land Investment	1,500	0	0	0	0	0	0	0	0	0	1,500
Montagu Industrial Estate	1,000	15,572	20,291	7,427	180	0	0	0	0	0	44,470
Town Centre Regeneration	175	3,591	2,011	0	0	0	0	0	0	0	5,777
Total Property & Economy	19,989	46,887	37,113	14,361	5,836	6,899	6,046	3,759	3,985	0	144,875
Housing & Regeneration											
Extra Care Housing: Reardon Court	1,500	20,755	6,515	0	0	0	0	0	0	0	28,770
Housing Adaptations & Assistance (DFG)	1,700	2,501	2,001	2,001	2,001	2,001	2,001	2,001	2,001	0	18,208
Vacant Property Review	200	200	200	200	200	0	0	0	0	0	1,000
Total Housing & Regeneration	3,400	23,456	8,716	2,201	2,201	2,001	2,001	2,001	2,001	0	47,978
Total PLACE exc. HRA	109,285	323,953	134,992	62,728	48,995	54,350	56,222	51,914	46,333	1,745	890,518
Chief Executive (CEX)											
Gentlemen's Row	57	0	0	0	0	0	0	0	0	0	57
Total GENERAL FUND exc. COMPANIES	124,435	367,535	139,719	73,788	60,555	63,510	69,282	60,474	54,693	9,895	1,023,885
Chief Executive (CEX)											
Companies:											
Energetik	1,655	17,985	11,864	1,472	0	0	0	0	0	0	32,976
Housing Gateway Ltd	21,500	37,016	0	0	0	0	0	0	0	0	58,516
Total COMPANIES	23,155	55,001	11,864	1,472	0	0	0	0	0	0	91,492
Total Chief Executive (CEX)	23,212	55,001	11,864	1,472	0	0	0	0	0	0	91,549
Total GENERAL FUND inc. COMPANIES	147,590	422,536	151,583	75,260	60,555	63,510	69,282	60,474	54,693	9,895	1,115,377
Housing Revenue Account:											
Asset-Led Works	2,861	18,391	2,813	0	0	0	0	0	0	0	24,065
Demand-Led Works	1,253	3,350	2,550	2,350	0	0	0	0	0	0	9,503
Development Programme	33,922	76,158	69,404	101,123	73,969	82,829	153,237	212,838	77,797	144	881,421
Estate Regeneration	25,393	8,127	2,813	2,102	872	756	59	0	0	0	40,123
Fire-Led Projects	2,867	33,901	9,186	1,394	0	0	0	0	0	0	47,348
Major Works	0	0	0	0	0	0	0	0	0	0	0
Minor Works	0	0	0	0	0	0	0	0	0	0	0
Stock-Condition-Led Works	8,572	28,704	29,649	27,525	14,933	14,539	14,539	14,539	14,539	13,039	180,578
Total HRA	74,869	168,630	116,415	134,495	89,774	98,123	167,835	227,377	92,336	13,183	1,183,037
Total PLACE inc. HRA	184,154	492,584	251,407	197,223	138,769	152,473	224,057	279,291	138,668	14,928	2,073,555
TOTAL CAPITAL PROGRAMME BUDGET	222,459	591,166	267,998	209,755	150,329	161,633	237,117	287,851	147,028	23,078	2,298,415