



PUBLICATION OF DECISION LIST NUMBER 44/20-21

MUNICIPAL YEAR 2020/21

Date Published: 23 February 2021

This document lists the Decisions that have been taken by the Council, which require publication in accordance with the Local Government Act 2000. The list covers Key, Non-Key, Council and Urgent Decisions. The list specifies those decisions, which are eligible for call-in and the date by which they must be called-in.

A valid request for call-in is one which is submitted (on the form provided) to the Governance and Scrutiny Team in writing within 5 working days of the date of publication of the decision by at least 7 Members of the Council.

Additional copies of the call-in request form are available from the Governance and Scrutiny Team.

If you have any queries or wish to obtain further report information or information on a decision, please refer to:

– Claire Johnson (ext.1154)

Phone 020 8132 then extension number indicated

INDEX OF PUBLISHED DECISIONS – 23 February 2021

List Ref	Decision Made by	Date Decision came/ comes into effect	Part 1 or 2	Subject/Title of Report	Category of Decision	Affected Wards	Eligible for Call-In & Date Decision must be called in by (If Applicable)	Page No.
1/44/20-21	Cllr Nneka Keazor (Cabinet Member for Community Safety & Cohesion)	Wednesday 3 March 2021	Part 1 & 2 (Para 3)	Grant Extensions 2021-2023	KD 5273	All	Yes Tuesday 2 March 2021	1-2
2/44/20-21	Joanne Drew – Director of Housing and Regeneration	Wednesday 3 March 2021	Part 1 & 2 (Para 3)	Award of Works Contract for Decent Homes Heating Upgrades	KD 5129	All	Yes Tuesday 2 March 2021	3-4
DECISIONS								
For additional copies or further details please contact Claire Johnson (020 8132 1154), Governance and Scrutiny Team.								

LIST REFERENCE: 1/44/20-21

SUBJECT TITLE OF THE REPORT:							
GRANT EXTENSIONS 2021 - 2023							
Part 1 or 2 (relevant exempt Paragraph)	Wards affected by decision	Decision taken by	Date Decision comes into effect	Interest declared in respect of the Decision	Category of decision (i.e. Key, Non-Key, Council, Urgent)	Contact Details	Eligible for Call-in & Date to be called in by
Part 1 & 2 (Para 3)	All	Cllr Nneka Keazor (Cabinet Member for Community Safety & Cohesion)	Wednesday 3 March 2021	None	KD 5273	Shaun Rogan - Head of Corporate Strategy Shaun.rogan@enfield.gov.uk Tel: 0208132 1091	Yes Tuesday 2 March 2021
DECISION							
<p>AGREED subject to not being called in:</p> <p>1. The recommendations to extend the existing agreements in this report are as follows:</p> <ul style="list-style-type: none"> a. To extend the existing agreement with Citizens Advice Enfield to provide independent and universally accessible advice and guidance to local residents from 1 April 2021 to 31 March 2023 at an annual grant level of no more than £340,000 per annum. b. To extend the existing agreement with Enfield Voluntary Action/Volunteer Centre Enfield to provide support and capacity building to the Enfield VCS and volunteering opportunities for Enfield residents from 1 April 2021 to 31 March 2023 at annual grant level of no more than £170,000 per annum c. To extend the existing agreement with Enfield Racial Equalities Council to provide equalities-based support on ethnicity and race to Enfield residents and organisations from 1 April 2021 to 31 March 2023 at an annual grant level of no more than £25,000 per annum d. To extend the existing agreement with Enfield Women’s Centre to provide equalities-based support to Women in Enfield and local organisations from 1 April 2021 to 31 March 2023 at an annual grant level of no more than £25,000 per annum e. To extend the existing agreement with Enfield LGBT Network to provide equalities-based support to Enfield’s Lesbian Gay Bi-sexual and Transgender community and local organisations from 1 April 2021 to 31 March 2023 at an annual grant level of no more than £25,000 per annum. <p>2. These agreements would be subject to robust quarterly review by officers with appropriate controls and measures in place to ensure the appropriate use of local authority funds. This includes the ability to withhold grant payments if need be.</p>							
ALTERNATIVE OPTIONS CONSIDERED							
<p>1. The local authority considered two main alternative options when assessing the merits of extending the grant agreements. The first was to consider the impact of ceasing support for these activities. In each case this was rejected as clear evidence remained that the services in question remained in demand from local people who would otherwise struggle to gain the kind of assistance offered. This would create additional operational and cost pressures for the local authority that would exceed the committed spend requested. It would also run counter to the central aims of the local authority in tackling our stark inequalities and providing opportunities for all. A second consideration was whether to run another open competitive grants process. This was rejected as the original open tendering process initiated in 2019 which included the option to extend by a further 2-years was comprehensive and our expert market knowledge informed us that the current contract holders remained best placed to</p>							

deliver at cost and scale in the borough. The second consideration when not pursuing this second option was based on an analysis of performance where all providers had met agreed outcomes and in some instances exceeded them. This gave confidence that extensions could be successfully agreed and if managed properly would continue to provide positive outcomes for the local authority and deliver these priority services at a competitive rate.

REASONS FOR RECOMMENDATIONS

1. The proposal to extend the agreements arises from an operational need to take a decision in advance of current funding agreements expiring on 31 March 2021. It is based on an evidence-based understanding of the future need for these services to remain available to local people and organisations whilst resources permit and also an assessment of current performance by the current providers. All of the services covered through the five agreements seeking to extend remain vital to the delivery of our ambitions for the borough and could not be replicated elsewhere without creating significant increased cost and potential interruption of service availability.

BACKGROUND

Please note that a copy of the Part 1 report is available on the Council's democracy pages. Part 2 documents will not be available to the press and public.

LIST REFERENCE: 2/44/20-21

SUBJECT TITLE OF THE REPORT:							
AWARD OF WORKS CONTRACT FOR DECENT HOMES HEATING UPGRADES							
Part 1 or 2 (relevant exempt Paragraph)	Wards affected by decision	Decision taken by	Date Decision comes into effect	Interest declared in respect of the Decision	Category of decision (i.e. Key, Non-Key, Council, Urgent)	Contact Details	Eligible for Call-in & Date to be called in by
Part 1 & 2 (Para 3)	All	Joanne Drew – Director of Housing and Regeneration	Wednesday 3 March 2021	None	KD 5129	Sarah Stevenson-Jones Resident Safety Programme Director Sarah.Stevenson-Jones@enfield.gov.uk Tel: 0208 132 1848	Yes Tuesday 2 March 2021
DECISION							
<p>AGREED subject to not being called in:</p> <ol style="list-style-type: none"> That approval be given to award two, 12-month contracts with the option of two 12-month extensions, for Heating Upgrade works, in two separate lots, with properties split by geographical area, in furtherance of the Councils duty as a landlord to meet the Decent Homes standard. That the Contract for properties in the North of the Borough be awarded to Contractor 3 and the Contract in the South to Contractor 6. The decision to award two separate contracts by geographical area, is recommended to ensure the Council mitigates risks around possible future labour shortages and supply chain performance. See restricted Appendix for further details. 							
ALTERNATIVE OPTIONS CONSIDERED							
<ol style="list-style-type: none"> Consideration was given to several alternative options to deliver the works that can be summarised as follows: <ul style="list-style-type: none"> Option A: A single contract covering the whole borough of a long duration i.e. 5 years or more. Option B: 2 geographically based contracts covering all components. Option B was selected based upon the following: <u>Option A: Single Long-Term Contract</u> This approach is commonly used within the sector and does have benefits in terms of management input i.e. a single relationship to manage. However, the key factors that led to its rejection were: <ul style="list-style-type: none"> Failure or poor performance is systemic and provides a major risk for the Council. Only Major Contractors have the capacity to tender for these works and therefore competition is limited. The potential involvement of Small/Medium Enterprises (SMEs) is limited to working for the Main Contractor. The Contract would probably exceed the OJEU threshold and would therefore require an OJEU Compliant approach which takes longer and is less cost effective than a sub -OJEU procurement. <u>Option B: 2 geographically based contracts covering all components</u> Officers considered that this option provides the optimum solution, it was selected because: 							

- Having two contractors reduces the impact of failure or poor performance.
- The Council's management team and structure is ideally suited to this scale of Contract.
- The size of the contract would enable smaller SMEs to tender.
- The Council's experience in working with SMEs to deliver this type of work has been mixed but the experience gained would enable them to identify high performing contractors.

The Contracts would not exceed the OJEU threshold and procurement timescales and would therefore be reduced.

REASONS FOR RECOMMENDATIONS

1. The programme is required to ensure that the Council delivers homes that meets the Decent Homes Standards. The scheme will also deliver energy performance improvements, in line with the Council's Carbon Reduction Strategy.
2. See restricted Appendix for further details.

BACKGROUND

Please note that a copy of the Part 1 report is available on the Council's democracy pages. Part 2 documents will not be available to the press and public.