

ENFIELD TOWN ACTION PLAN

January 2022







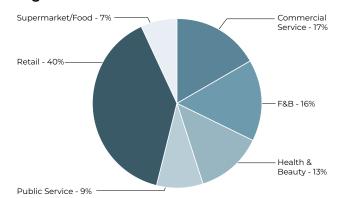
Enfield Town Action Plan

Enfield's Historic Market Town

Enfield Town sits in the heart of the borough and is home to a market that was first established in 1303 which is still operational today. It is a civic and cultural hub for Enfield along with being home to 7% of the borough's jobs and 8% of businesses.

The town centre is heavily dominated by shops and is well served by banks and other services however given its size, has fewer pubs, bars and restaurants than might be expected. Town centre users tended to live nearby and use the centre regularly, with Saturday afternoons the busiest time of the week.

Types of Businesses Located in High Street Units



High Street Performance

Reliant on retail, Enfield Town was already struggling with the challenges facing the sector and high street decline before the Covid-19 pandemic. Vacancy rates have been consistently the highest in the borough at around 9-10% for the past five years.

There has been no net jobs growth over the last five years, and the economic impacts of the pandemic have further exacerbated these challenges. As shown on the graph of Mastercard spend data, the national lockdowns resulted in a significant fall in retail and eating spending in the town centre. Since then, activity has recovered, but traders tell us not to prepandemic levels.



Source: Mastercard Retail Location Index Data, 2021

Key Challenges and Opportunities

The analysis of detailed evidence, as well as conversations with the community, has revealed a number of key challenges and opportunities in Enfield Town. This action plan will need to directly respond to these challenges whilst recognising what is working well already and building on the opportunities that already exist.

A vision for Enfield Town has been developed to address these challenges and build on the opportunities. It focuses on the centre's heritage and the traditional idea of a market town as a place for social connection, interaction between different groups and cultures.

Challenges:

Retail dominance

High vacancy rates

Lack of public spaces to dwell

Dominance of traffic

Limited social, cultural, food and evening offers

Limited collaborative governance between stakeholders

Poor quality arrival

Opportunities:

Connectivity – Enfield Town and Enfield Chase stations

Development opportunities and long-term council ownership

Market heritage

Existing green and blue spaces

Existing cultural assets

Upcoming investment in public realm through Liveable Neighbourhoods programme

Vision: Connection, Culture, Celebration

A focal point for the borough: the embodiment of the modern-day market town. A place with a strong identity which celebrates the diversity of the borough through commerce, culture, and heritage.

This is an ambitious vision, and therefore a series of goals have been set to help guide and structure the actions that will be needed to achieve the overall vision.

Goals

Immediate Goals (3 months)

- 1. Encourage people to come back into the centre with new pop-up activities and events
- Make visitors feel welcome and comfortable again after social distancing

Short-term Goals (3-12 months)

- 1. Support governance with ongoing engagement
- 2. Test innovative new ideas and approaches for spaces across the centre

Medium-term Goals (1-2 years)

- 1. Test solutions to high vacancy rate
- 2. Have a better understanding of land ownership and build stronger relationships with landlords
- Begin to deliver permanent placemaking improvements to public realm

Long-term Goals (3-5 years)

- People spend more time in Enfield for cultural and evening activities
- 2. The town centre is known as a place of social connection in the borough
- 3. The heritage of the town is celebrated through culture and enhanced green and public spaces

How will we know that the interventions have worked?

We will collect and analyse data from across all five town centres including high street spend, vacancy rates, and business mix, as well as qualitative insight from businesses

In addition, in Enfield Town we will also look at footfall, dwell time and the number of cultural events, to establish whether the impacts have been felt on the ground.

Themes

To address the key challenges and deliver on the vision goals, several actions have been identified and grouped under priority themes. These themes and a summary of the actions are included here.

Theme 1: Market Town identity and promotion

Theme 2: Public realm and spaces to dwell

Theme 3: Active travel and wayfinding

Theme 4: Evening economy

Theme 5: Vacant units

Theme 6: Council ownership

Enfield Town Action Plan: January 2022

Action	Detail	Relevant Theme(s)	Challenges being addressed	Delivery Team / Partners	Timeframe
Town Centre Welcomes	environment of the town centre including replacing worn signage outside station and repainting guard railings, deep cleansing around bus stops and increased bin collections.	Theme 1: Town Centre Welcomes	Business & community perception – statement of intent	Environment and Operational Services, Town Centre Development, Culture	From Winter '21 – ongoing
		Theme 2: Public Realm and Spaces to Dwell	Sense of town centre identities		
			Community/stakeholder engagement		
		Theme 4: Evening Economy			
Programme Library Green	- large scale: programming of events, stalls, cinema, pop up food smaller scale: bringing library activities outside &	Theme 1: Market Town	Lack of spaces to dwell in the town centre	Culture, Library Services, Parks and Open Spaces	Spring '22 – medium term
		Identity and Promotion Theme 2: Public Realm and Spaces to Dwell	Limited social/cultural offer and reasons for people to come to the centre beyond shopping		
		Theme 4: Evening Economy	Low footfall in Library Green		
New approach to filling vacant spaces	Encouraging meanwhile uses in vacant units e.g. Culture Palace and artist studio / shop 'Field' to diversify uses in the town centre.	Theme 4: Evening	High vacancy rates in the town centre	Culture, Dugdale Centre, local community and business groups, , Artist Hive Studios, Palace Exchange and Gardens	Winter '21 - ongoing
		economy Theme 5: Vacant Units	Barriers for community/cultural uses to access high street space		
			Landlord hesitancy to adopt new approaches		
Programme Fountain Island	Supporting outdoor trading opportunities and events on Fountain Island – reviewing for re-launch in spring'22. Support existing businesses and attract new ones to drive footfall and activity.	Theme 1: Market Town	Lack of spaces to dwell in the town centre	Town Centre Development Highway Services, Licensing,	Spring '22
		identity & promotion	Limited outdoor trading opportunities in the		
		Theme 2: Public realm & spaces to dwell	own centre to attract people to come to the centre beyond shopping		
		Theme 4: Evening economy	Underutilised space of Fountain Island		
Public Realm and Active Travel	Liveable Neighbourhoods programme to deliver new and improved public spaces, alongside better pedestrian, bus and cycling facilities.	Theme 1: Market Town identity and promotion	Lack of public spaces to dwell Dominance of traffic	Healthy Streets, Planning, Culture, Town Centre Development	
		Theme 2: Public realm and spaces to dwell	Limited social, cultural, food and evening	Enfield Town Business Association	
		Theme 3: Active travel and wayfinding	offers	Old Enfield Charitable Trust	
			Poor quality arrival	St Andrews Church	
		Theme 4: Evening economy		Palace Exchange / Gardens	

For ongoing updates and to share ideas or feedback please visit: Letstalk.enfield.gov.uk/EnfieldTownAP