

Funding Assumptions in the Medium Term Financial Plan 2023/24 - 2027/28**Appendix 1**

Funding Item	2023/24	2024/25	2025/26	2026/27	2027/28	Total
	£000	£000	£000	£000	£000	£000
Grants	232	236	126	114	102	810
Collection Fund	0	(3,188)	0	0	0	(3,188)
Business Rates	(1,000)	(1,500)	(1,500)	0	0	(4,000)
Council Tax	(2,788)	(1,809)	(633)	(1,498)	(923)	(7,651)
CTS	493	346	93	124	155	1,211
Use of Reserves	1,985	3,188	0	0	0	5,173
Total	(1,078)	(2,727)	(1,914)	(1,260)	(666)	(7,645)

Spending Assumptions in the Medium Term Financial Plan 2023/24 - 2027/28

Appendix 2

Ref. No.	Dept	Directorate	Description	Category	2023/24	2024/25	2025/26	2026/27	2027/28	Total
					£000	£000	£000	£000	£000	£000
Pay Awards and Inflation										
General Inflation	Corporate	Corporate	General inflation (split out some more specific items - street lighting etc.)	Inflation	544	3,000	3,000	3,000	3,000	12,544
Pay Awards	Corporate	Corporate	Pay Awards	Inflation	7,241	5,000	3,840	3,917	3,996	23,994
Customer Experience & Change 1	Corporate	Corporate	Inflation specifically for IT contracts	Inflation	320	320	320	320	320	1,600
Street Lighting Inflation	Place	Place	Street Lighting energy price increase	Inflation	800					800
Gas & Electricity Inflation	Place	Place	Gas and Electricity Price Increases	Inflation	1,921	1,000	1,000	1,000	1,000	5,921
Fuel inflation	Place	Place	Fuel price increase	Inflation	500					500
ASC_P1_1920	People ASC	ASC/PH	Customer Pathway Contract Inflation ASC	Inflation	2,717	2,000	1,000	1,000	1,000	7,717
ASC_P2_1920	People ASC	ASC/PH	Learning Disabilities Contract Inflation ASC	Inflation	1,670	1,500	1,000	1,000	1,000	6,170
ASC_P3_1920	People ASC	ASC/PH	Mental Health Contract Inflation ASC	Inflation	249	167	167	167	167	917
Catch up inflation from 2022/23	People ASC	ASC/PH	Catch up inflation from 2022/23	Inflation	1,100					1,100
Direct Payments	People C&F	Children's/ Education	Direct Payments	Inflation	40					40
External Care placements	People C&F	Children's/ Education	External Care placements	Inflation	244					244
Catch up inflation from 2022/23 - Pay Awards	Corporate	Corporate	Catch up inflation from 2022/23 - Pay Awards	Inflation	1,750					1,750
New Inflation Requests										
Reactive Maintenance: Highways Minor Civil Engineering Contract	Place	Place	Reactive Maintenance: Highways Minor Civil Engineering Contract	Inflation	11					11
Tree Maintenance Contract	Place	Place	Tree Maintenance Contract	Inflation	24					24
SEN Transport	Place	Place	SEN Transport	Inflation	435					435
Total Pay Awards and Inflation					19,566	12,987	10,327	10,404	10,483	63,767
Demographic Pressures										
ASC Demographic Pressure	People ASC	ASC/PH	Adult Social Care Demographic Pressures estimated July 2019 (and updated Sept 2020 & Sept 2021)	Demography	1,060	1,060	1,060	1,060	1,060	5,300
ASC Demographic Pressure	People ASC	ASC/PH	Mental Health Services	Demography	(5)	(5)	(5)	(5)	(5)	(25)
ASC Demographic Pressure	People ASC	ASC/PH	Learning Disability Services	Demography	113	113	113	113	113	565
ASC Demographic Pressure	People ASC	ASC/PH	Transitions into ASC	Demography	1,000	1,000	1,000	1,000	1,000	5,000
CSC Demographic Pressure	People C&F	Children's/ Education	Children's Social Care Demography: Looked After Children Externally Commissioned Care placements	Demography	2,659	750	750	750	750	5,659
CSC Demographic Pressure	People C&F	Children's/ Education	Children's Social Care Demography: Joint Service for Disabled Children (Short breaks, Direct Payments, Homecare and directly commissioned residential)	Demography	1,331					1,331
Home To School Transport/SEN Transport	People Education	Children's/ Education	Home To School Transport	Demography	630	630	630	630	630	3,150
Total Demographic Pressures					6,788	3,548	3,548	3,548	3,548	20,980

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Appendix 2

Ref. No.	Dept	Directorate	Description	Category	2023/24	2024/25	2025/26	2026/27	2027/28	Total
					£000	£000	£000	£000	£000	£000
Investment / Capital Financing										
Capital Financing	Corporate	Corporate	Net position on Capital Financing estimates	Capital Financing	2,000	2,000	2,000	2,000	2,000	10,000
R&M Budget	Place	Place	Repairs and Maintenance budget shortfall (non-capital planned works)	Investment	200	150	150	150	150	800
Investment in Street Cleaning (one off)	Place	Place	Investment in Street Cleaning (one off)	Investment	(80)					(80)
Total Investment / Capital Financing					2,120	2,150	2,150	2,150	2,150	10,720
North London Waste Authority										
NLWA	Corporate	Corporate	North London Waste Authority (NLWA) - new waste facility	NLWA	753	753	753	753	753	3,765
Total NLWA					753	753	753	753	753	3,765
Covid-19 Reversals										
Unquantified Covid-19 lost income ongoing	Corporate	Corporate	Unquantified Covid-19 lost income ongoing	Covid-19 Reversal	(674)					(674)
Concessionary Fares	Corporate	Corporate	Concessionary Travel costs will reduce significantly due to fewer journeys being made as a result of COVID-19 restrictions and changes to lifestyles	Covid-19 Reversal	1,585					1,585
					911	0	0	0	0	911
Pressures										
Total Pressures			Pressures (under review)		14,231	57	(31)	(75)	0	14,182
Overall Pressures in the MTFP 2023/24 - 2027/28					44,369	19,495	16,747	16,780	16,934	114,325

Prior Year Savings in the Medium Term Financial Plan 2023/24 - 2027/28

Appendix 3A

Ref	Proposal Summary	Saving Category	Dept	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	Total £000
CEX 22-23 S02	Enfield Strategic Partnership review of reserves	Efficiencies/ Service Reduction	CEX	100					100
ASC1	Reardon Court – Extra Care	Efficiencies/ Service Reduction	People ASC	(113)	(377)				(490)
PEOPLE 20-21 S05	Increased income through fees and charges for chargeable Adult Social Care Services	Income	People ASC	(100)	(100)				(200)
PEOPLE 22-23 S15	Redistribution of the Public Health grant	Efficiencies/ Service Reduction	People Public Health	(375)					(375)
HPR7	Market Rentals for Council Properties	Income	Place	(10)					(10)
PLACE 20-21 S02B	Montagu Industrial Estate Redevelopment	Income	Place	(300)	(900)				(1,200)
PLACE 20-21 S05A	Meridian Water Meanwhile use income	Income	Place		(81)				(81)
PLACE 20-21 S05B	Meridian Water Non-Residential Rental Income	Income	Place		(97)	(97)			(194)
PLACE 20-21 S10	Inflation uplift on external clients and receipts income	Income	Place	(180)	(180)				(360)
PLACE 20-21 S12	Southgate Cemetery - Mausoleum and Vaulted graves sales	Income	Place	(10)	10				0
PLACE 22-23 S03	New Burial Ground	Income	Place		(940)				(940)
PLACE 22-23 S14	Housing Advisory Service - New Business Plan	Efficiencies/ Service Reduction	Place	(1,520)	(1,320)	(2,350)			(5,190)
PLACE 22-23 S17	Traffic Control Measures	Income	Place		500	500			1,000
PLACE 22-23 S19	Extension of Holly Hill land improvement	Income	Place	200					200
RES 20-21 S02	Update of financial systems	Efficiencies/ Service Reduction	Resources		(250)				(250)
RES 20-21 S04	Payroll Service expansion to schools	Income	Resources		(50)	(50)			(100)
RES 20-21 S05	Staff savings from implementation of a vendor payment portal	Efficiencies/ Service Reduction	Resources		(200)				(200)
RES 20-21 S06	Single view of the customer debt	Efficiencies/ Service Reduction	Resources		(50)				(50)
RES 20-21 S16	Procurement saving resulting from replacing our digital customer platform	Efficiencies/ Service Reduction	Resources	(400)					(400)
RESOURCES 21-22 S02	Customer Operations	Efficiencies/ Service Reduction	Resources	(50)	(50)	(50)			(150)
RESOURCES 22-23 S02	Internal enforcement (Business Case March 2021, go live April 22)	Efficiencies/ Service Reduction	Resources	(300)					(300)
				(3,058)	(4,085)	(2,047)	0	0	(9,190)

Early Savings Proposals 2023/24 - 2027/28 (October Cabinet)

Appendix 3B

Ref	Description of Saving	Category	Dept	2023/24	2024/25	2025/26	2026/27	2027/28	Total
				£000	£000	£000	£000	£000	£000
CEX 23-24 S01	Voluntary & Community Sector budget savings	Efficiency	CEX	(150)	150				0
CEX 23-24 S02	Strategy & Policy Team - Operating Budget savings	Efficiency	CEX	(15)					(15)
CEX 23-24 S03	Organisational Development – Training budget saving	Efficiency	CEX	(48)	48				0
CEX 23-24 S04	Human Resources – hold vacant posts for one year	Efficiency	CEX	(92)	92				0
CEX 23-24 S05	Schools Personnel – increased traded service income	Income	CEX	(30)					(30)
CEX 23-24 S06	Strategy & Policy Team - HRA recharge income	Income	CEX	(35)					(35)
CEX 23-24 S07	Human Resources – HRA recharge income	Income	CEX	(30)					(30)
CEX 23-24 S08	Legal Services – recharge income	Income	CEX	(100)					(100)
PEOPLE 23-24 S01	Care Purchasing/Demand Management	Demand Management	People ASC	(900)					(900)
PEOPLE 23-24 S02	Day Services and Transport Reviews	Efficiency	People ASC	(700)					(700)
PEOPLE 23-24 S03	Grant & Income Maximisation	Income	People ASC	(800)					(800)
PEOPLE 23-24 S04	Efficiencies & running costs	Efficiency	People ASC	(150)					(150)
PEOPLE 23-24 S05	Reduction in running costs - Sexual Health	Efficiency	People PH	(100)					(100)
PEOPLE 23-24 S06	Reduce Out of Borough Sexual Health costs	Efficiency	People PH	(100)					(100)
PEOPLE 23-24 S07	Vacant post deletion - Early Years	Efficiency	People Education	(20)					(20)
PEOPLE 23-24 S08	Part funding of an existing post from the Housing Support Fund	Income	People Education	(10)					(10)
PEOPLE 23-24 S09	Careers Service Restructure	Efficiency	People Education	(20)					(20)
PEOPLE 23-24 S10	Reduction in operational costs	Efficiency	People C&F	(100)					(100)
PEOPLE 23-24 S11	Reduction in external care purchasing costs through in-borough developments of fostering and residential provision	Efficiency	People C&F	(594)					(594)
PEOPLE 23-24 S12	Re-tender home care provision for disabled children	Efficiency	People C&F	(56)					(56)
PLACE 23-24 S01	Insource current removal contract	Efficiency	Place	(20)					(20)
PLACE 23-24 S02	Offer inhouse training rather than buy externally	Efficiency	Place	(15)					(15)
PLACE 23-24 S03	Increase Waste Enforcement Income	Income	Place	(30)					(30)
PLACE 23-24 S04	Remove Committee presentation equipment	Efficiency	Place	(40)					(40)
PLACE 23-24 S05	Business Rate Charges, Reduce costs on empty properties	Efficiency	Place	(98)					(98)
PLACE 23-24 S06	Repairs and Maintenance	Efficiency	Place	(38)					(38)
PLACE 23-24 S07	Morson Road Service Charge	Efficiency	Place	(46)					(46)
PLACE 23-24 S09	Trespass and Enforcement Budget	Efficiency	Place	(50)					(50)
PLACE 23-24 S10	Income from Rent Reviews	Income	Place	(240)					(240)
PLACE 23-24 S11	Relet Marsh House meanwhile use (temp saving 2-3 years)	Income	Place	(135)		135			0

Early Savings Proposals 2023/24 - 2027/28 (October Cabinet)

Appendix 3B

Ref	Description of Saving	Category	Dept	2023/24	2024/25	2025/26	2026/27	2027/28	Total
				£000	£000	£000	£000	£000	£000
PLACE 23-24 S12	Relet rather than sell John Wilkes House and Charles Babbage House	Income	Place	(200)					(200)
PLACE 23-24 S13	Departmental training budget	Efficiency	Place	(80)					(80)
PLACE 23-24 S14	Grow Commercial Waste Service	Income	Place	(75)					(75)
PLACE 23-24 S15	Streetworks savings	Efficiency	Place	(50)					(50)
PLACE 23-24 S16	Review of Corporate Building cleaning	Efficiency	Place	(500)					(500)
PLACE 23-24 S17	Increase Garden Waste Charges	Income	Place	(400)					(400)
PLACE 23-24 S18	Green Waste Collection Dates	Efficiency	Place	(200)					(200)
PLACE 23-24 S19	Commercial workshop- expand 3rd party service change	Income	Place	(100)					(100)
PLACE 23-24 S21	Review of charging	Income	Place	(150)					(150)
PLACE 23-24 S23	Traffic order/ permit performance Income	Income	Place	(50)					(50)
PLACE 23-24 S24	Across Place-external fees and charges	Income	Place	(200)					(200)
PLACE 23-24 S25	Edmonton Centre Housing Hub	Efficiency	Place	(50)					(50)
PLACE 23-24 S26	Increase income from GF community spaces	Income	Place	(40)					(40)
PLACE 23-24 S27	Place Service reviews	Efficiency	Place	(667)					(667)
PLACE 23-24 S28	Making climate change a departmental responsibility	Efficiency	Place	(120)					(120)
PLACE 23-24 S29	Consumer Protection review	Efficiency	Place	(290)					(290)
RESOURCES 23-24 S01	Review of Council Tax discounts (e.g. Single Person Discounts)	Efficiency	Resources	(400)					(400)
RESOURCES 23-24 S03	Libraries review	Efficiency	Resources	TBC					0
RESOURCES 23-24 S04	CIVICA on demand contract review	Efficiency	Resources	TBC					0
RESOURCES 23-24 S05	Expansion of Visa verification project	Income	Resources	TBC					0
RESOURCES 23-24 S06	Translation services contract	Efficiency	Resources	TBC					0
RESOURCES 23-24 S07	Council Tax reduction scheme - minimum payment proposal	Efficiency	Resources	TBC					0
RESOURCES 23-24 S08	Out of hours service	Efficiency	Resources	TBC					0
				(8,334)	290	135	0	0	(7,909)